MARKET SURVEY



June 2021

Outlet Centres in Europe

Market Survey covering all operating and planned Outlet Centres in the European Countries

Study within the Scope of ecostra's Basic Research

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Preliminary remarks

Beginning in the USA and, over the past 25 years, subsequently spreading in Europe as well, a new retail format has been established: the Factory Outlet Centre (FOC) or Designer Outlet Centre (DOC). In the meantime, such a high density of Outlet Centres already exists in some European countries (e.g. Great Britain), that one can certainly speak of market saturation here. Thus, in Great Britain, as in the USA also, a market shakeout is observable among locations of Outlet Centres, whereby the most professional operators, and accordingly suitable locations, win out over less productive concepts or locations with weaknesses.

The situation in continental Europe is somehow different. Due what are, to date, extremely restrictive building permission procedures compared to those in the rest of Europe, Germany has only a very few Outlet Centres in relation to the size of this national market. However, there is little doubt that this will change in the medium-term perspective, at least. The kind of emotional argument that often used to take place until just a few years ago has now given way to a much more factual discussion on the advantages and disadvantages of establishing an Outlet Centre.

Whereas Germany still shows a lot of potential for new Outlet Centres, Italy has seen a rapid development in the last years, and it's difficult to discover any "white spots" on the map there. The same applies to Switzerland and Austria. In the Central and East European Countries (CEE) the development took up pace but slowed down again in the aftermath of the credit crunch. So still there are significant differences on the development of Outlet Centres and the numbers of such centres in the European countries.

For more than 12 years now, ecostra is publishing this survey on Outlet Centres in Europe. Gathering reliable market-data requires a clear definition of the subject of investigation. Starting with the December 2014 issue, ecostra adapted the definition to new developments in the outlet markets, in particular the up-coming outlet-hybrids (e.g. Value Centres, Outlet Agglomerations). The **new definition of an Outlet Centre** is:[1]

> *Outlet Centres are an agglomeration of many outlet store units within a coordinately-planned or a spatially-interrelated complex of buildings with more than 5,000 m² retail sales area (= approx. 6,000 m² GLA) and with more than 20 outlet stores. There brand manufacturers and vertically-integrated retailers sell past seasons, factory seconds, surplus stock etc. directly to the consumer, without using retail businesses as (intermediate) distributive channels. All products are sold with a discount to the original high-street price of at least 25 %, whereas double-pricing ("High Street Price" / "Outlet Price") is ruled by the leasing contract. The marketing targets a supraregional area and above all customers from far away are addressed. The coordination, organisation and marketing of an outlet centre is carried out by a centre management.*

The overview presented in this survey includes all those centres that are, currently either in operation or planned, that correspond to the above definition of Outlet Centres. For this reason, the Lifestyle Outlets Myland Crystallerie Wadgassen (www.myland.eu), the A6 Fashion Place in Herrieden (www.a6-fashionplace.de), the 50 Factory Store in the Italian town of Aosta (www.fifty.it) nor, among other sites, the Hackney Walk Luxury Outlet District (www.hackneywalk.com) in London have been excluded from the list.

At the same time such concepts like Outletcity Metzingen (www.outletcity-metzingen.com) or the City Outlet Bad Münstereifel (www.cityoutletbadmuenstereifel.com)[2] are not covered by the definition above. Following the request of many brand manufacturers, who were on the search for market data and informations for such projects ecostra presented with **"Organized Outlet Agglomeration" (OOA)** a definition for such a retail format that does have various features similar to those of an outlet centre but at the same time is different in many aspects. OOA can be distinguished from FOC by the following features:

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1 The new elements in this definition are marked in red colour.

2 The City Outlet Bad Münstereifel is the first professionally organized outlet concept using already existing historical buildings in the high streets of a city.

- There is no coordinately-planned or spatially-interrelated complex of buildings. Such common features can refer to some sections of the object, but not the whole. This is most obvious by differences in architecture and missing common functional areas, e.g. heating, storage, waste.
- There are other uses – e.g. services, retail businesses, gastronomy, flats – located between the outlet stores of the OOA. These premises are not necessarily jointly owned by the investor of the OOA nor are they necessarily leased by the operator of the OOA.
- There are public roads, streets and pavements passing through the area where the outlets are located.
- Other than a more or less random agglomeration of outlet stores, an OOA does have a centre-management, which is responsible for marketing and sometimes even for leasing of the object.
- All other features correspond to those of an Outlet Centre (see definition above).

The following survey of existing and planned Outlet Centres and Organized Outlet Agglomerations in Europe is intended to help improve transparency on the retail trade market. This survey is free of charge and is available to everyone without any limitations as a PDF-download at the ecostra-website. The overview has been compiled according to the best of ecostra's knowledge and is updated approximately every 3 months. Plans, developments or other information disclosed to the authors on a confidential basis have not been included in the overview, in consideration of protection of confidence. No guarantee can be given for the completeness or correctness of the said information.

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Front page

The cover of the current issue shows "Castel Guelfo The Style Outlets", which is located in a small town closeby to the city of Bologna (Italy). The centre opened doors in May 2004 and was taken over by the IRUS European Property Fund in June 2008 from ING Real Estate. At the same time management changed to Neinver. After the exit of the IRUS Fund 2016 the centre changed ownership again as part of a package deal to Neinver / TH Real Estate. Today is has approx. 24,500 m² GLA and approx. 1,970 parking spaces.

Additional information requested

If you do have any information on Outlet Centres in Europe that is missing in this survey, you are welcome to provide us with the necessary data. Please, just send us an email with the relevant information. After our review you will find it in the next issue of this market survey.

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ROS retail outlet shopping

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Austria								
Parndorf (Burgenland)	FOC	operating	McArthurGlen Designer Outlet Parndorf	McArthurGlen	McArthurGlen Group / Simon Properties Group / TIAA Henderson Real Estate Limited	35.900	32.000	Opened in August 1998. Approx. 170 shops and approx. 3,000 parking spaces. Sales area includes that of the neighbouring BIGG outlet centre (now "The Galeries"), which was taken over by McArthurGlen. The 4th construction phase was opened at beginning of October 2011 and the 5th phase with an additional 5,200 m² GLA opened in April 2017. In April 2014 the building of "The Galeries" was sold to the owners of the neighbouring Fashion Outlet Parndorf.
Wals-Siezenheim (Salzburg)	FOC	operating	McAthurGlen Designer Outlet Salzburg	McArthurGlen	McArthurGlen Group / Kramar / Richardsons Capital LLP / Wiener Städtische Versicherung	28.000	23.000	Conversion of the former "Airport Center" shopping centre into an OC. Project was opened on 10th September 2009. Approx. 2,200 parking spaces. There are plans to extend the centre to the neighbouring site of the former Baumaxx DIY-Store. Procedure to obtain a building permit for this extension started in 2012 but due to the resistance of the state government, no progress is made so far to aquire a building permit.
Parndorf (Burgenland)	FOC	operating	Parndorf Fashion Outlet	Fashion Outlet Group / Haslinger Retail Real Estate Consulting	Fashion Outlet Parndorf Beteiligungs GmbH / Haslinger Retail Real Estate Consulting	20.800	19.000	Opened in April 2012. In April 2013 the management was taken over by Freeport Retail from Villagio Centermanagement GmbH and in February 2014 ROS was entrusted with the management. In April 2014 the neighbouring building of "The Galeries" with 10,600 m² was aquired from Warburg-Henderson KAG Funds and integrated into the Fashion Outlet Parndorf; this center opened doors in August 2005 by the Signa Group and was shortly after bought by Warburg-Henderson and McArthurGlen was entrusted with the management. In October 2015 construction work started to connect both centres. Parallel to that, the centre was re-designed in the style of die Viennas' art nouveau. At the end of 2016 the management-contract with ROS was cancelled and the owner of the centre started to manage the centre by himself.



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Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Leobersdorf (Lower Austria)	FOC	closed	Leoville Premium Outlet	European Outlet AG			10.000	Project put into operation as part of a "Soft Opening" in May 2005. However, due to the intensive competition and unsuitable market positioning, the centre had not fulfilled expectations. As of 31.07.2008, contract cancellation agreements were concluded with the remaining tenants and the operation of the OC provisionally closed down. In mid-2011, the object was taken over by Christian Blazek, the entrepreneur and patron of the arts. The centre was relaunched as a lifestyle centre under the name of "Bloomfield". Opening of this lifestyle centre took place at 17th October 2013. This lifestyle centre showed an increasing vacany and closed doors in 2019.
Vösendorf (Lower Austria)	FOC	closed	Sale City Süd	SCS Shopping City Süd Management			10.000	Project opened in September 2006, but has meanwhile closed again due to lack of success; due to its basic concept, it had to be rated more as an off-price centre.
Reutte (Tyrol)	OOA	cancelled	City Outlet Reutte	n.s.			8.500	In the city centre of Reutte, there are a lot of empty shops. To solve this problem a group of local actors intend to establish an outlet centre concept comparable to those in Bad Münstereifel (Germany). At the end of April 2016, the results of a feasibility study were presented to the local council. Due to the fact, that it wasn't possible to create a critical mass of shops the project was given up.
Eben im Pongau (Salzburg)	FOC	uncertain	Tauern Outlet Center	n.s.	R&B Immobilienverwaltungsgesellschaft / Outlet Evolution Services / Kristofer Jürgensen		2.730	At a site in immediate proximity to the A10 (Tauern-Motorway) a rather small-sized outlet centre is planned. Construction work started in July 2015. The topping-out ceremony took place in December 2015. Opened on 29th April 2016 with 6 Outlet Stores and approx. 2.730 m² sales area. The investor already does have a building permit for another 4 - 6 stores, so the sales area will almost increase up to 4,000 m². The status has to be set to uncertain, as it currently misses the benchmark of having 5.000 m² sales area as a minimum.
Belgium								
Maasmechelen	FOC	operating	Maasmechelen Village	Value Retail	Value Retail / Hammerson	19.500	16.000	approx. 1,300 parking spaces at ground level.

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Messancy	FOC	operating	McArthurGlen Designer Outlet Luxembourg	McArthurGlen	McArthurGlen Group / Henderson Global Investors / EOMF / TH Real Estate	16.485	16.000	Opened in 2003; approx. 1,150 parking spaces. OC generated unsatisfactory results and was sold to Henderson by Intervest Retail for only € 12 million in November 2007. With that, a change of operator took place, from GL Outlet to McArthurGlen. The Centre was restructured and underwent a relaunch. It was reopened in April 2011.
Verviers	FOC	closed	Ardennes Outlet Center	Comer Homes Group		14.000	9.800	The centre was closed at the end of June 2012 and will be redeveloped, but not as an outlet centre. At the beginning of May 2012 the French sports retailer Decathlon decided to realize a power store at the plot.
Ghent	FOC	advanced planning phase	McArthurGlen Designer Outlet Ghent	McArthurGlen	Banimmo / Schoonmeers Bugten	31.500	28.000	As part of the development of a new city district "The Loop", an Outlet Centre is planned. Together with it a leisure park (14.500 m²), a big box retail park (6.300 m²) and offices (21.000 m²) are scheduled. The Outlet Centre will have approx. 3.000 parking bays in an underground car park. The building permit for the first phase has been granted in January 2015, but opening has been delayed to 2020.
Bulgaria								
Sofia	FOC	operating	Sofia Outlet Center	n.s.	ECE / K&K Engineering / Drees & Sommer	15.520	13.000	Opened in March 2010. Location next to Metro and Technomarkt and opposite the EXPO centre on Tsarigradsko Shousse Boulevard in south-east Sofia. Approx. 650 parking spaces
Croatia								
Donja Zelina	FOC	closed	Outlet Center Sveta Helena	Zelina Centar D.o.o.	Prigan Holdings Ltd.	13.000	10.000	Located 26 km north-east of Zagreb on the motorway running towards Varazdin. Project was opened in December 2008. 1,750 parking spaces. Due to a lack of tenant demand and low footfall this centre finally closed doors after almost 4 years of operation in June 2012.
Sveti Kriz Zacretje (north of Zagreb)	FOC	operating	Roses Designer Outlet Zagreb	Roses Values	Dayland Group / Venta Group / Soneva Immobilien GmbH	15.000	12.000	Approx. 1,800 parking spaces. Located on the Marburg – Zagreb motorway; the GLA is to be enlarged to a total of approx. 21,000 m² in Phase II.

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Rugvica (east of Zagreb)	FOC	operating	Designer Outlet Croatia	ROS Retail Outlet Shopping	INGKA Centres Hrvatska / MOHAG Mutschler Outlet Holding AG	15.340	13.270	Located in the south of Zagreb at the motorway A3/E71, wich connects Serbia and the east of Croatia to Zagreb. The centre is part of a big retail development together with an IKEA store, which operates already since August 2014. The first phase of the outlet centre comprises 15,000 sqm and 90 stores. Opening of phase 1 took place on 21st June 2018. In the final phase, the centre will encompass approx. 20,000 m² SA resp. 25,000 m² GLA. In addition to the outlet centre a hypermarket, a DIY-store, Fast-Food and a gas station is planned.
Cyprus								
Nicosia	FOC	advanced planning phase	Neo Plaza Outlet Village	Neo Plaza Ltd.		14.200	12.500	Located in the west of Nicosia at the A9 motorway, closeby to the newly opened shopping centre "Nicosia Mall". Attached to the centre will be a 1,000 m² fun park. 1,100 parking spaces. After some delay, opening is now scheduled for March 2021.
Czech Republic								
Chvalovice (at the border to Austria)	FOC	operating	Freeport Fashion Outlet	Fashion Outlet Group	Freeport plc / Fashion Outlet Parndorf Beteiligungs-GmbH	22.400	18.000	Opened in September 2003; approx. 1,000 parking spaces. In November 2015 the owners of Fashion Outlet Parndorf (A) aquired the centre from the VIA Group and changed management to ROS. An additional 600 parking spaces were added in 2016. In 2017 the centre was re-designed in the style of the art nouveau. At the end of 2016 the management-contract with ROS was cancelled and the owner of the centre is managing the centre himself.
Praha	FOC	operating	Fashion Arena Prague Outlet	VIA Outlets	TK Development / LMS Outlets / VIA Group	24.100	18.000	Opened in November 2007. Located in the Stirboholy district in the east of Prague, opposite the Europark shopping centre. Approx. 1,200 parking spaces.
Benesovice	FOC	cancelled	Bohemia Village Luxury Outlet	n.s.	Smile Department Stores s.r.o.	33.000	30.000	Location close to the German border at the motorway D5 (exit 119) to Plzen / Prague. Opening was scheduled for spring 2015, but nothing happened so far. According to available information the developer was trying to sell the project for some years but wasn't successful so far. In the meantime it can be assumed that this project is "dead and buried".

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Ruzyně	FOC	operating	Premium Outlet Prague Airport	The Prague Outlet One a.s.	Rioja Development / PPF Banka / The Prague Outlet a.s. (Dreitonel) / Haslinger Retail Real Estate Consulting	31.000	28.000	Construction work on the building was almost completed but the centre "Galleria Moda at Praha Airport", owned by Italian investors, never opened. In 2008 - according to the available information - the developer apparently gone bankrupt. Approx. 2,500 parking spaces. In 2013 the building was aquired by "The Prague Outlet" and in July 2014 it was announced that the project will be revitalized. In September 2016 a partnership with Neinver was announced and the name of the centre changed to "Prague The Style Outlets". Opening with - at first - 110 outlet stores and 20,000 m² GLA was at 28th April 2018. At the end of 2018 Neinver withdraw from this project and the owner took over management themselves. In Februar 2019 the centre was rebranded to "Premium Outlet Prague Airport".
Ostrava	FOC	operating	Outlet Arena Moravia	CBRE Management	TK Development / Haslinger Retail Real Estate Consulting	11.700	9.500	Located in the Ostrava district of Privoz in the north of the city at the crossing of D1 Highway and Hlučínská street. Opening of building phase I took place at 22nd November 2018. Approx. 800 parking spaces. In phase II the centre will be extended to approx. 16,000 m² GLA.
Karlovy Vary	FOC	cancelled	n.s.	n.s.	Wolfgang Dumproff	35.000	30.000	Location in a big-box retail agglomeration close to the motorway. According to available information, building permit is already issued. Opening was scheduled for spring 2017, but construction work hasn´t even started yet. According to rumors, the developer is trying to sell this project; so far without success. In the meantime it can be assumed that this project is "dead".
Denmark								
Ringsted	FOC	operating	Ringsted Outlet	Freeport Retail	TK Development / Captain Nordic Real Estate	12.525	10.000	Opened on 6th March 2008. Approx. 1,000 parking spaces
Taastrup	FOC	operating	Copenhagen Designer Outlet	Deas Center Management	Danica Pension / Danica Ejendomme	12.500	10.000	Centre started trading in October 2014. Location near the City 2 shopping centre on the outskirts of Copenhagen. Conversion of the area of a disused hypermarket and electrical shop. Another 5,000 m² GLA of the project are dedicated to leisure, entertainment and food offers. Approx. 3,000 car spaces.

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Billund (Jütland)	FOC	under construction	Billund Designer Outlet Centre	Stable International	Lalandia Billund A/S / Resolution Bido ApS	12.500	10.000	Since 2007 the city of Billund is working to realize an outlet centre. After changes in the regional planning laws the chances increased. Billund is the home of the toys manufacturer LEGO and the first LEGO leisure park, which had approx. 1.6 m visitors in 2011. Since March 2014, the scheme has commercial development approval for 20,400 m² GLA but no construction work at the site was reported. In June 2017 the London based investor Resolution Property joined the project with a share of 90 %. Opening of phase 1 was announced for summer 2019, but had to be delayed to 2021. In a 1st construction phase approx. 12,500 m² GLA will be realized. The centre will be opened 7 days a week.
Estonia								
Tallinn	FOC	uncertain	Gate Tallinn Outlet	ns	Rohleder Lumby / SJ International / AS Trigon Capital	12.000	10.000	Located in the southwest of Tallinn close to the ring road and the Parnu Highway. Railway station is closeby. Part of a retail park development with alltogether approx. 100,000 m² retail space. Planning and building permits have been approved. Opening was scheduled for March 2016, but so far, not even start of construction was reported. Since, there are no news on any progress, so the status of this project has to be set to uncertain.
Finland								
Virolahti (District of Kymenlaakso)	FOC	closed	Zsar Outlet Village	East Finland Real Estate Ltd (EFRE)	East Finland Real Estate Ltd (EFRE) / Tesi / TLC Thompson Lordland Cameleon	14.500	12.000	Located at the most frequented border crossing between Finland and Russia with approx. 180 km to St. Petersbourgh and Helsinki. In a 2nd phase the centre was supposed to be extended to 20,000 m² GLA. Building permit for phase I was issued by the municipal building board of Virolahti in October 2015. Opening of phase I happened on 29th November 2018. Since opening, the centre has had a comparatively high number of empty shops, with the situation being further exacerbated by the Corona pandemic. In August 2020 the centre was closed due to over-indebtedness and insolvency.

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Virolahti (District of Kymenlaakso)	FOC	cancelled	Vaalimaa Luxury Outlet & Casino	Arcoretail SpA	Real Estate Development Vaalimaa Shopping Center Oy / Arcoretail SpA /	10.875	9.000	Competing project to the Zsar Outlet Village (see above). Located in the town Vaalimaa, which belongs to the city of Virolahti. The project consists of 60 outlet stores, hotel, wellness center and restaurants. The operator of an originally planned casino withdrew from the project. According to available information, the municipality has terminated the land lease and the unfinished property is in an enforcement procedure by the debtors. Taking into account the progress of neighbouring Zsar Outlet Village, this project can be regarded to be cancelled.
Vantaa (close to Helsinki)	FOC	operating	Helsinki Outlet	Fortus Retail AS	Fortus AS	15.000	8.500	Located at the highway between Helsinki and the airport, opposite to the largest IKEA furniture store in Finland. The centre includes almost 4,000 m² leisure uses. Approx. 750 car spaces. Construction work started in April 2018, opening took place at 1st November 2019.
France								
L´Ile Saint Denis (close to Paris)	FOC	operating	Marques Avenue L´Ile Saint Denis	Marques Avenue Group	AEW Europe SGP	14.000	13.000	Approx. 850 parking spaces
Coquelles (close to Calais)	FOC	operating	Channel Outlet Store	Advantail	Primonial REIM	13.850	11.000	Located near Eurotunnel Calais. In March 2015 management changed from Unibail Rodamco to Advantail. Opened 7 days a week. At the end of 2017 the centre was sold by Unibail Rodamco to Primonial.
La Séguinière (close to Cholet)	FOC	operating	Marques Avenue La Séguinière	Advantail	Klépierre	9.600	7.500	Approx. 500 parking spaces. At 1st January 2021 mangement changed from Marques Avenue Group to Advantail. At the same time the former name of the scheme changed from "Marques Avenue La Séguinière" to "La Séguinière Outlet".
Romans sur Isère	FOC	operating	Marques Avenue Romans	Marques Avenue Group	AEW Europe SGP	14.800	12.000	Approx. 1,050 parking spaces. Next extension with an additional 1.200 m² GLA is in the pipeline.
Talange (close to Metz)	FOC	operating	Marques Avenue Talange	Marques Avenue Group	AEW Europe SGP	18.200	16.000	Approx. 1,000 parking spaces. In Summer 2013 the GLA was extended from 14.500 m². In another building-phase the centre will be extended to approx. 20.610 m² GLA.
Saint-Julien-les-Villas (Troyes)	FOC	operating	Marques Avenue Troyes	Marques Avenue Group	AEW Europe SGP	30.000	25.000	Approx. 1,500 parking spaces

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Corbeil Essonnes (south of Paris)	FOC	operating	Marques Avenue A6	Marques Avenue Group	AEW Europe SGP	20.100	16.000	Project was opened in October 2008. Approx. 1,300 parking spaces. In 2015 the centre was extended by an additional 3,000 m² GLA.
Franconville (close to Paris)	FOC	operating	Quai des Marques A15	Marques Avenue Group	AEW Europe SGP	14.900	13.000	Approx. 800 parking spaces
Pont-Sainte-Marie	FOC	operating	McArthurGlen Troyes	McArthurGlen	Savills IM	30.005	28.655	Opened in October 1995; approx. 1,700 parking spaces. The centre was sold in 2016 as a part of a package deal from Resolution Property to Ares Management.
Roubaix	FOC	operating	McArthurGlen Roubaix	McArthurGlen	Savills IM	17.350	16.800	Opened in August 1999; approx. 1,500 parking spaces. The centre was sold in 2016 as a part of a package deal from Resolution Property to Ares Management.
Roubaix	FOC	operating	l´Usine de Roubaix	Advantail	Primonial REIM	18.550	16.700	In March 2015 management changed from Unibail Rodamco to Advantail. Approx. 500 parking spaces. Ath the end of 2017 the centre was sold by Unibail Rodamco to Primonial.
Gonesse (close to Paris)	FOC	operating	Usines Center Paris Outlet	Advantail	AEW Europe SGP	20.500	18.000	Located close to the A1 motorway, just a few minutes from Roissy airport. The centre is opened 7 days a week.
Serris (Marne-la-Vallée)	FOC	operating	La Vallée Village	Value Retail	Value Retail / Hammerson	21.400	15.000	Located near Disneyland Paris. Approx. 2,000 parking spaces.
Merignac	FOC	uncertain	Merignac Outlet Center	GL Outlet		6.800	5.500	According to available information, this is only an off-price store, so that the property does not meet the ecostra definition of an outlet centre.
Bordeaux	FOC	uncertain	Bord'eau Village	Société de la tour Eiffel (STE)	Société de la tour Eiffel (STE)	10.430	9.000	Approx. 620 parking spaces. In 2020 managment was taken over from Marques Avenue Group by the owner Société de la Tour Eifel and the centre was rebranded from "Quai des marques Bordeaux" to "Bord'eau Village". The conception of the centre moves from an outlet concept towards a hybrid form of a shopping-outlet centre (outlets, full-price-stores), so the status has to be set to uncertain.
Nailloux (close to Toulouse)	FOC	operating	Nailloux Outlet Village	Advantail	Klépierre / Nova Outlet	22.100	20.000	Construction began in February 2010. The centre opened on 23rd November 2011. In Phase II, the OC is to be enlarged to approx. 30,950 m² with approx. 2,600 parking spaces.

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Roppenheim (Alsace)	FOC	operating	Roppenheim The Style Outlets	Neinver	Neinver / Nuveen Real Estate	27.200	22.000	Opened on 25th April 2012. Approx. 105 shops and 1,980 parking spaces. Located at the RD4 road which links the French A35 with the German A5 motorway. At the end of 2018, plans were anounced to extend the centre significantly, but so far no detailled figures are known. The neighbouring cites in Germany have already declared to oppose these plans.
Valserhône (Rhone-Alpes)	FOC	under construction	Alpes The Style Outlets	Neinver	Neinver / Nuveen Real Estate	20.400	16.085	In the city Valserhône (formerly named Bellegarde-sur-Valserine) an outlet centre is planned. MAB Development took over the project from the Bergerac Estates / RJ McKinney Ltd & Rioja Developments Group. At the end of May 2010, the CNAC (Commission Nationale d'Aménagement Commercial) granted building permission. In all, approx. 1,360 parking spaces. After the dissolution of MAB, Neinver is realizing the project. Opening was initally planned for 2013 but had to be delayed again and again. According to the latest information, opening is now scheduled for 2022.
La Cavalerie	FOC	uncertain	Viaduc Village	TORG The Outlet Resource Group	Idec Invest	6.000	5.000	Building permission granted in January 2007; however, permission was withdrawn again at the beginning of 2010. In 2015 the company Idec Invest aquired the project from Michel Troupel. There were plans to extend the centre in a 2nd building phase by an additional 60 stores and 16,000 m² GLA. Opening of phase 1 was at first scheduled for spring 2018 but had to be delayed again and again. In August 2020 the project was stopped again by the Commission Départementale d'Aménagement Commercial (CDAC). Hence the status has to be set to uncertain.
Honfleur (Normandie)	FOC	operating	Honfleur Normandy Outlet	Advantail	Resolution Property / SHEMA	12.700	10.000	Building permission was granted in May 2010. Approx. 100 shops and 1,500 parking spaces. In phase 2 the centre will be extended to 18,000 m² GLA; construction work for this extension is supposed to start in 2020. ROS is responsible for leasing. The centre is open 7 days a week. Opening took place on 10th November 2017.

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Miramas (Dep. Bouches-du-Rhone)	FOC	operating	McArthurGlen Designer Outlet Provence	McArthurGlen	McArthurGlen	25.000	16.000	Located near the A54 and A7 motorways. Approx. 1,600 parking spaces. Planning approval was granted at the end of January 2013. Construction work started in October 2015. Opening took place on 13th April 2017.
Les Clayes sous Bois (Département Yvelines)	FOC	operating	One Nation Paris	Catinvest	Catinvest	24.000	21.000	Located directly next to the "Grand Plaisir" retail trade agglomeration (includes e.g. IKEA, Auchan, H&M, Zara, Decathlon and GoSport) in the west of Paris. Opened in November 2013. The centre is open on Sundays.
Villefontaine	FOC	operating	The Village	La Compagnie de Phalsbourg	Freeport Retail / TORG The Outlet Ressource Group	22.000	18.000	Located closeby to the motorway between Lyon and Grenoble. Building permit was approved by CNAC at the end of May 2012. Construction permit was issued in 2014. Construction work started in September 2016. The centre is supposed to be built in 3 phases. Opening of phase 1 took place at the 17th May 2018.
Douains (Department Eure)	FOC	under construction	McArthurGlen Normandie	McArthurGlen	McArthurGlen	18.000	15.500	Location with direct access to the A13 motorway. According to the available information the French national retail commission (CNAC) at first rejected this project, then - in spring 2015 - the go-ahead was given by France's national planning body for retail. Then there were rumors, McArthurGlen has given up this project, but in autumn 2018 McArthurGlen received the building permit. Construction work started in June 2019. Opening was at first scheduled for 2021 but had to be delayed to 2022. Approx. 1,200 parking spaces.
Lavau (near Troyes)	FOC	uncertain	Village de Marques Troyes	n.s.	SCI Arthur	6.500	5.180	Opened in June 2011. Approx. 400 parking spaces. It seems that in the meantime this centre does have only a few outlet stores. So the status has to be set to uncertain.
Vélizy-Villacoublay (Ile-de-France)	FOC	operating	L'Usine Mode & Maison	Advantail	Unibail-Rodamco-Westfield	17.000	15.000	The centre was opened in the mid-1980s. Approx. 1,270 parking spaces. In March 2015 management changed from Unibail Rodamco to Advantail.
Sorigny (Dep. Indre-et-Loire)	FOC	cancelled	Val de Loire Market	TORG The Outlet Resource Group		30.000	24.000	Close to the toll gate of Sorigny at the motorway A10, south of the city of Tours an outlet centre was planned by the American TORG group. Opening was scheduled for 2021. In July 2018 the national retail commission CDAC rejected the project.

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Aubergenville (Dep. Yvelines)	FOC	operating	Marques Avenue A13	Marques Avenue Group	Altarea Cogedim	12.900	11.000	Located in the west of Paris. The first building-phase opened on 22nd April 2015. Phase 2 will add another 7.650 m² GLA.
Hautmont (Dep. Nord)	FOC	advanced planning phase	Designer Outlet Hautmont	ROS Retail Outlet Shopping	JMP Expansion	21.000	16.760	Located in northern France in a commercial area (Decathlon etc.) closeby to the Route Nationale 2 (N2). Designer Outlet Hautmont is a crossboarder project with Belgium. The project will be realized in 2 phases, the first of approx. 16,000 m³ and the second of approx. 5,000 m² with 1.300 parking spaces. Opening is scheduled for the end of 2022.
Romainville (Dep. Seine-Saint-Denis)	FOC	operating	Paddock Paris	n.s.	Groupe Fiminco	20.000	16.000	Located in the north-east of Paris with access to the metro-system. The scheme has a CDAC permit for construction. Attached to the centre, there will be a hotel with 120 rooms. 1.750 parking spaces. Opening took place on 27th November 2019. The centre is opened on 7 days per week.
Dambach-la-Ville (Dep. Bas-Rhin)	FOC	uncertain	n.s.	n.s.		n.s.	n.s.	According to press reports in November 2018, investors are checking the possibility to establish an outlet-centre in the small town of Dambach-la-Ville in Alsace. The regional trade organizations have already announced to oppose this project. Since no progress was observed, so this project has to be set to "uncertain".
Le Muy (Dep. Var)	FOC	cancelled	Pole de la Mode et du Design	n.s.	Le Muy Development Sarl / Roberto Bonati / Armando Branchini	16.000	13.000	In the town "Le Muy" (approx. 50 km from Cannes), since 2013 there are plans to establish an outlet centre with 2 sales-levels. After "green light" at first, the attitude of the relevant authorities became negative. In December 2018 the project was rejected by the Commission Départementale d'Aménagement Commercial (CDAC). In May 2019 the commission nationale d'aménagement commercial (CNAC) confirmed this decision.
Coutras (Dep. Gironde)	FOC	early planning phase	n.s.	ROS Retail Outlet Shopping	Vinci Immobilier / Im-Wind	21.400	17.000	The project received at first a negative evaluation by the Commission Départementale d'Aménagement Commercial (CDAC) in February 2019 and then by the Commission Nationale d'Aménagement Commercial (CNAC).The municipality intends to file a complaint against this decision. At the beginning of 2020, there were romours that this complaint was successful and the process is going ahead now.

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Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Germany								
Zweibrücken (Rhineland-Palatinate)	FOC	operating	Zweibrücken Fashion Outlet	VIA Outlets	OCI / Neinver / VIA Group	29.400	21.000	Enlargement phase II (4,500 m² SA) was concluded in September 2006 and enlargement phase III (3,000 m² SA) in July 2008. The centre was taken over by the Spanish Neinver Group in February 2009 (former operator was OCI) and rebranded to "Zweibrücken The Style Outlets". In October 2010, the final enlargement to the approved 21,000 m² SA was concluded. Approx. 2,600 parking spaces. Following the exit of the IRUS-Fund, in February 2017 the sale of the centre to the VIA Group was concluded and management changed from Neinver to VIA Outlets. In May 2017 the centre was rebranded to "Zweibrücken Fashion Outlet". In October 2019, there were press reports, that VIA intends to extend the centre by an additional 8,500 m² SA. The process to aquire the building permit for this extension is supposed to be started soon.
Wertheim (Baden-Württemberg)	FOC	operating	Wertheim Village	Value Retail	Value Retail / Hammerson	21.100	13.500	The project opened in November 2003 with 9,800 m² SA. Enlargement through a 3rd construction phase was concluded in March 2008. In April 2010, the Wertheim Town Council decided to enlarge it to 16,800 m² SA and started the procedure for a change to the building plan. In July 2011, the Town Council approved the building plan change. But the state government of Baden-Wurttemberg opposed the planned extension of the centre. Since 2011 no progress was made in the procedure to extend the centre for years. But in the end, Value Retail was successful and received planning permission for the expansion. However, it is still unclear when this extension will be implemented.
Ingolstadt (Bavaria)	FOC	operating	Ingolstadt Village	Value Retail	Value Retail	20.500	15.200	
Wolfsburg (Lower Saxony)	FOC	operating	Designer Outlets Wolfsburg	Outlet Centres International (OCI)	OCI / Designer Outlet Wolfsburg GmbH / Invesco / BVK	22.000	18.000	OC was opened on 15th December 2007. Second building-phase with an additional 6,000 m² SA was opened at the end of March 2014. Construction work for the third building-phase with an additional 4,000 m² SA started at 18th October 2017 and opened at 24th October 2018. In 2017 approx. 2.8 m visitors.

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Wittenburg (Mecklenburg-West Pomerania)	FOC	advanced planning phase	Wittenburg Village	n.s.	Van der Valk, Ontwikkelfonds	16.000	12.600	Project was already discussed back in 1999 at the initiative of the Department of Trade and Industry of Mecklenburg-Vorpommern, but abandoned due to opposition. Then this project seemed to be up and running again In 2007, planning activities were resumed again in the immediate vicinity of the "Alpin Center Hamburg-Wittenburg", however the British Miller Group which had a stake in this project withdrew again. The project was continued in 2014 / 15 by the Dutch developer Ontwikkelfonds together with Stable International and the owner of the Alpin Center, the Dutch van der Valk group. The regional planning procedure to get a building permit started in September 2016 and ended in December 2017 with a positive verdict. Now the procedure for the building plan is on its way. Construction work is supposed to start in 2022.
Montabaur (Rhineland-Palatinate)	FOC	operating	Montabaur The Style Outlets	Neinver	S.K.E.T. Gesellschaft für Immobilienmanagement mbH / Fashon Outlet Grundbesitz GmbH + Co. KG / Neinver	12.500	10.000	After almost 10 years of planning procedure, the centre finally opened doors in July 30th 2015. In 2016 the centre had approx. 1.6 m visitors. Starting from the opening, the centre was managed by Stable International until the beginning of 2017, then the management duties were run by the investor itself for half a year. After signing a long term contract Neinver became the new manager of the centre in July 2017. Starting with June 2018, the centre is re-named from Fashion Outlet Montabaur to the Neinver brand The Style Outlets. According to press-reports in September 2019, the investor intends to extend the centre by an additional 11,800 m² SA to a total of approx. 21,800 m² SA. The process to apply for the building permit is supposed to start soon.
Hermsdorf (Thuringia)	FOC	uncertain	n.s.	n.s.				With the amendment to the State Development Plan, the State Government of Thüringen wants to open the way for an Outlet Centre and has decided it should be located in the area around the Hermsdorfer Kreuz (A4 / A9). At present, there is still no named investor and also the projected piece of land has not yet been precisely determined.

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Soltau (Lower Saxony)	FOC	operating	Designer Outlet Soltau	ROS Retail Outlet Shopping	Mutschler Group / Resolution Property	13.200	9.900	Centre opened on 30th August 2012. In March 2015 the town council of Soltau decided to extend the centres retail sales area to 20,000 m². In 2017 the state government decided not to change the state development plan, which is a pre-condition for such an extension. In May 2018 the owner of the Designer Outlet Soltau took legal action against this decision. In June 2019 the administrative court of Luneburg decided that the state government should allow for the possibility of carrying out an authorisation procedure. In October 2019, the investor reached an agreement with the state government that an extension of 5000 m² would be possible. Now, still the corresponding procedure has to be carried out. But the expansion appears to be very likely, although neighbouring cities have already announced their opposition.
Ochtrup (Northrhine-Westfalia)	FOC	operating	McArthurGlen Designer Outlet Ochtrup	McArthurGlen	Retail Development Group / Hütten Holding / EOC Ochtrup GmbH & Co. KG / McArthurGlen	17.350	11.650	Centre opened on 30th August 2012. Approx. 1.500 parking spaces. There are plans to extend the centre on up to 20,000 m² SA; the impact study was published in November 2015 and came to the result, that an extension of 8,300 m² retail sales area is compatible with the relevant requirements of spacial planning. In November 2015 McArthurGlen and Hütten Holding announced that from 2016 on they will partner. McArthurGlen now has the majority share and is responsible for the management. In June 2016 neighbouring cities formed an alliance against the projected extension and announced to fight this in court. At the end of September 2017 the city council of Ochtrup decided to change the plans for land use to enable the extension. In June 2018 the district government decided to approve the change in the land use plan. Start of construction was at first scheduled for 2018 and opening of the extension for 2019, but was delayed due to a legal dispute with neighbouring cities. In October 2020 the Higher Administrative Court of Northrhine-Westfalia ruled, that the building plan is invalid due to various mistakes. Now the city of Ochtrup and McArthurGlen will issue an appeal to the Federal Administrative Court.

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Remscheid (Northrhine-Westfalia)	FOC	advanced planning phase	McArthurGlen Remscheid	McArthurGlen		26.600	20.000	First, an OC was planned in the Blume / Felder Höhe business park at the Lennep / Lüttringhausen motorway junction. In August 2012 the regional planning authority rejected the change of the regional development plan. The city of Remscheid announced to fight this desicion in court. But in November 2012 McArthurGlen and the city representatives decided to switch the planned location to a site close to the Remscheid subburb of Lennep. In June 2014 the regional planning authority signalled that the project in size and location is in accordance with the aims of the spacial development plan of Northrhine-Westfalia. But in 2015 the neighbouring city Wuppertal announced, that they will realize an own outlet centre (see Wuppertal). This resulted in a race between the two cities to be the first outlet centre in the region. In July 2016, Wuppertal filed a lawsuit against Remscheid for want of considering the impact of the planned outlet centre at the inner-city of Wuppertal. In December 2016 the local council of Remscheid approved the building plan. In February 2018 McArthurGlen anounced to delay the start of construction work until the court has decided about the claim of neighbouring Wuppertal. For this court session McArthurGlen has ordered a new impact study, which is the 4th such study on this project. Lastest rumors indicate that Wuppertal has cancelled its plans for an outlet centre. In the consequence, this will most propably result in "green lights" for the McArthurGlen project in Remscheid. In September 2019 Wuppertal provided an impact study which said that the outlet in Remscheid will have an negativ impact on Wuppertal city centre. This study recommends the outlet centre to be reduced in size. In 2020 the council of Wuppertal decided not to oppose the Remscheid project anymore. Still, there was a lawsuit of a neighbour, who feard among others increased traffic at the site. In October 2020, the Higher Administrative Court of Northrhine-Westfalia ruled that the building-plan is invalid due to various mistakes, but offered the possibility to appeal agains this rule at the Federal Administrative Court.

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Wustermark (Brandenburg)	FOC	operating	McArthurGlen Designer Outlet Berlin	McArthurGlen	McArthurGlen / Henderson Global Investors / EOMF	21.000	16.500	The outlet centre was originally developed by a joint venture of Demex Systembau and Morrison Developments and opened as "B5 Outlet Center" in May 2000. After a couple of years of poor trading, it was sold to the Henderson Outlet Mall Fund. The existing buildings (mall centre) of the former B5 Designer Outlet Centre were demolished and the centre was newly designed as an Outlet Village. The opening of the "Norddorf" took place on 18th June 2009, and the "Süddorf" opened on 02nd September 2010.
Neumünster (Schleswig-Holstein)	FOC	operating	McArthurGlen Designer Outlet Neumünster	McArthurGlen	McArthurGlen Group / TIAA Henderson Real Estate / Henderson Global Investors	27.100	20.000	The opening of the first construction phase took place on the 20th September 2012. The second building phase opened in September 2015. Approx. 3,000 parking spaces. In 2020 plans were announced to extend the centre by an additional 1,900 m² GLA.
Wadgassen (Saarland)	FOC	advanced planning phase	Outlet Center Wadgassen	n.s.	Munitor Group / Haslinger Retail Real Estate Consulting	6.000	5.000	Located on the grounds of the former Cristallerie glass factory. The existing factory outlet of Villeroy & Boch is enlarged by further Outlet Shops. In May 2009, the developer IBS announced rescheduling and – without giving reasons - that the realisation of the project was to be postponed indefinitely. In 2011 a new developer - the Munitor Group - started construction work at the location. The soft opening of the whole centre has taken place on 20th September 2012, the grand opening was at 4th October 2012 with a total sales area of about 3,800 m². The developer announced to extend the centre soon. Despite the opening of the centre the neighbouring city of Saarlouis filed a court case to fight the building permit but the claim was rejected by court. Still, there was some uncertainty whether or not Saarlouis will go to court again. In December 2017 the developer and the city of Saarlouis reached an agreement, that allows the extension of the centre up to a total sales area of about 5,000 m². Construction work for the extension is supposed to start soon.

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Duisburg (Northrhine-Westfalia)	FOC	cancelled	Douvil - Duisburg Outlet Village	Freeport Retail	German Development Group / SJ International (Leasing)	31.000	25.000	An OC was planned on the grounds of the Rhein-Ruhr-Hallen and the old Hamborn indoor swimming pool by the German Development Group (GDG). In March 2010, the City Council of Duisburg passed a resolution to accept the plans. An investor selection procedure was carried out in 2011 to follow EU-regulations. However, the GDG was the only interested party to apply, which then presented Freeport as the operator in October 2011. The start of construction was planned for 2012 but had to be delayed again and again. In a first construction phase, there were plans to build 95 Outlets with a total of approx. 19,000 m² GLA, as well as 1,950 parking spaces. In a second construction phase, the centre then was to be enlarged to 31,000 m² GLA and 2,500 parking spaces. A neighbouring housing estate had to be demolished in order to construct the car parks of the OC. A Citizen's Action Committee has been founded against the demolition and took up action. At the same time it was discovered, that the planned site is located in the proximity of a factory where an hazardous incident could be possible. So this project and the developer were confronted with various problems and it looked very unlikely that the project will be realized. At the end of 2013 the local council demanded a binding declaration in regard to the next steps of the project and a time schedule from the developer. Due to 3 penalty orders from other projects the CEO of the developer "German Development Group" left Germany for the Netherlands. In 2014 the project was taken over by the Douvil GmbH, which consisted of various single investors. In February 2016 the city administration announced that it will not support this project anymore. The Douvil GmbH announced go to court to claim for damages but nothing happened so far. This project can be seen to be "dead and buried".

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Zeil am Main (Bavaria)	FOC	uncertain	Erbelle-Outlet-Center	HK Verwaltungs GmbH			3.700	A conglomerate of outlet shops is in operation on approx. 3,700 m² SA in the former production halls of the household linen manufacturer Erbelle. The location is to be enlarged to become an OC. In spring 2009, the Bavarian Dept. of Trade and Industry refused to allow proceedings to obtain permission to deviate from a planning objective to be started. However meanwhile, according to the available information, permission has been granted for enlargement by 1,300 m² SA to reach 5,000 m² SA.It still has to be reviewed whether or not this centre corresponds with ecostras definiton of an outlet centre.
Duisburg (Northrhine-Westfalia)	FOC	cancelled	Duisburg The Style Outlets	Neinver	Krieger Bau	38.000	30.000	Closeby to the city centre of Duisburg, at the site of the former freight yard an outlet centre is planned in several building phases. At the final stage it will have approx. 38.000 m² GLA (i.e. approx. 30.000 m² SA). The site is in immediate proximity to the motorway A59 and the main station with excellent visibility and does have 2 motorway exits leading directly to the plot. The biggest parties in the local town council have signalled to support this project. In February 2017 the local council decided to start the planning procedure. 2017 a local action group, supported by the inner-city retailers and the local chamber of industry and commerce formed an action group against this project and started a collection of signatured to force the city council to carry out a citizens referendum. In May 2017 this action group suceeded in collecting enough signatures. The citizens referendum was held in September 2017 parallel to the Bundestag elections and resulted in a 51 % vote against the outlet centre. There was some confusion about the fact, that supporters of the outlet project had to vote with "No" and opponents of this project had to vote with "Yes". The major of Duisburg stated to respect this referendum and to stop the planning procedure.

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Selb (Bavaria)	FOC	operating	Outlet Center Selb	CRM Center & Retail Management GmbH	Munitor Group / Haslinger Retail Real Estate Consulting	6.000	5.000	At the company headquarters of the china and household goods manufacturer Villeroy & Boch, the "Factory In" was operating since July 2001. In October 2009, the Bavarian Council of Ministers approved the submitted enlargement up to 11.800 m² SA. The law suits announced by neighbouring towns against this enlargement have meanwhile been withdrawn. Construction work started in September 2012. Until today there is a sales-area of approx. 7.000 m² in operation. According to ecostras assessment, the Factory In in Selb had some lack in the brand offer and its spacial reach, so it didn't correspond to the definition of an outlet centre. In 2015 the developer Munitor Group acquired the project with plans to demolish the existing building and to enlarge the centre by using neighbouring grounds up to a sales-area of approx. 20,000 m² in a last building-phase. Construction work started in spring 2018 with the conversion of the former production hall (so-called "Ofenhalle"); this first development with approx. 5,000 m² SA phase opened on 1th April 2019. The 2nd development phase is supposed to open in summer / autumn 2021. The 3rd development phase will connect the project directly with the city centre of Selb and will lead to a total sales area of about 20,000 m².
Bad Münstereifel (Northrhine-Westfalia)	OOA	operating	City Outlet Bad Münstereifel	City Outlet Bad Münstereifel GmbH	Marc Brucherseifer & Harry Ley / Haslinger Retail Real Estate Consulting	12.000	10.000	In the historical old town of Bad Munstereifel, the local businessmen Cruse, Brucherseifer & Harzheim bought shops and buildings to form an inner-city outlet centre. Construction work started in May 2012 by the demolition of some buildings. Opening took place on 14th August 2014. Currently the investors are extending the centre by the acquisition of additional stores in the city centre. At the same time they are lobbying for the permit of sunday opening. This object doesn't correspond to ecostras definition of an outlet centre and has to be classified as an outlet agglomeration.

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Grafschaft (Rhineland-Palatinate)	FOC	cancelled	Ahrtal The Style Outlets	Neinver			9.900	In the Grafschaft locality of Ringen, an OC was planned in the Innovationspark Rheinland; a market hall with approx. 3,000 – 5,000 m² SA for regional products (e.g. wine) is planned as an additional facility. Various surrounding towns have announced their opposition to the project. In the meantime the proposed developer went bankrupt and the city was looking for a new investor. Various renowned operators have signalled their interest and in May 2012 it was revealed that Neinver is supposed to be the new operator. Some time ago there were initiatives to pursue this project jointly together with the neighbouring city of Bad Neuenahr-Ahrweiler. But in June 2012 the town council of Bad Neuenahr-Ahrweiler rejected the offer to cooperate made by Grafschaft. Now the city of Grafschaft is pursuing the project on its own. By now Neinver has secured all the neccessary parcels. At the end of 2018 the city council announced to carry out a citizens vote about this project, but in 2019 the city council decided not to support the development of an outlet centre anymore.
Radolfzell (Baden-Württemberg)	FOC	operating	Seemaxx Outlet Center Radolfzell	Hesta Immobilien GmbH	Hesta Immobilien GmbH	10.000	8.500	In Radolfzell on the Lake of Constance, Seemaxx Outlet Center was operating for years on a total area of approx. 4,500 m² SA. Following several years of authorization process, the regional council issued the permit to enlarge the center to a total sales area of 8,500 m². The opening of the extended centre took place on 13th October 2016. Approx. 450 parking spaces.
Brehna (Saxony-Anhalt)	FOC	operating	Halle Leipzig The Style Outlets	Neinver	ITG Immobilien Treuhand Gesellschaft	20.000	16.000	Opened on 21st April 2016. Just a few days after the opening, it was announced that the management of the centre will change from Stable International to Neinver. The construction work for the second building phase started in spring 2017 to reach a final GLA of approx. 18,000 m² and a retail sales area of 16,000 m²; this 2nd phase opened doors on 19th April 2018. Starting with 1st October 2016, the centre was renamed from "Fashion Outlet Halle Leipzig" to the Neinver brand "The Style Outlets".

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Werl (Northrhine-Westfalia)	FOC	cancelled	Werl The Style Outlets	Neinver		16.000	13.800	In November 2011, Neinver & MAB Development presented to the Town Council of Werl their plans to establish an outlet centre near the motorway intersection. Then Neighbouring towns immediately announced their opposition in the so-called "Hamm declaration". After the dissolution of MAB Development Neinver is now pursuing this project on its own. In September 2014 the planning-commission of the city of Werl decided to start the planning procedure. All necessary studies for the application to receive a building permit are already completed. In March 2015 the state government announced that the project is not in compliance with the aims of the state development plan. In May 2016 the regional government refused to accept changes in the preparatory land-use plan. The city of Werl has filed a court case. In June 2017, the administrative court of Arnsberg rejected the claim of the city of Werl without the permission to appeal. As a consequence Werl took action for approval of the appeal at the Supreme Administrative Court in Münster. In May 2018 this Supreme Administrative Court decided to grant this appeal. In November 2018 the Supreme Administrative Court decided to reject the claim. According to available information, the city administration of Werl intends to renounce to take the case to the Federal Adeministrative Court in Leipzig. In February 2019 the city administration announced not to pursue this project anymore.
Stuhr-Brinkum (Lower Saxony)	FOC	operating	Ochtum Park Outlet Center	MiRo Grundstücksverwaltung GmbH / SJ International	MiRo Grundstücksverwaltung GmbH / SJ-International	24.000	18.800	Opened in 2001 as a rather random conglomerate of some outlet stores and some fullprice retailers such as Takko fashion and a pet-food store. In the meantime various extensions and an almost standardised design of the buildings were implemented. Now the site encompasses 57 outlet stores, cafe´s and restaurants.

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Wuppertal (Northrhine-Westfalia)	FOC	cancelled	City Outlet Wuppertal	ROS Retail Outlet Shopping	Uwe Clees	13.000	10.000	At the Doeppersberg, a location in the immediate proximity of the main station and the city centre of Wuppertal-Elberfeld, a retail complex is planned since years. Then the investor Uwe Clees came up with the idea to realize an outlet centre there. In September 2013 there were press reports that the city decided to develop the site with a different investor, but refused to reveal names. In December 2014 investor Clees together with city representative announced that now the process will start to get a building permit for an outlet centre. In May 2015 the plans for the outlet centre were presented to the public. The centre will be realized in 3 buildig-phases and will encompass eventually 150 shops with a total retail sales area of approx. 30,000 m². The first phase will have approx. 10.000 m². The assiciation of the inner-city retailers of Wuppertal announced to oppose the project and to order an own impact study, but so far, nothing happened. At the end of November 2015 the developer filed the application for construction permit. In December 2016 the building permit was issued. The start of construction work took place at the end of September 2017 but stopped soon after again. Since no progress was witnessed. In 2020 it became obvious that this outlet-project is cancelled and the building will be used as the new headquarters of the municipal utility.
Rotenburg an der Fulda (Hesse)	OOA	cancelled	City Outlet Rotenburg	n.s.	n.s.	n.s.	n.s.	According to press reports an unnamed group of investors intended to establish an outlet centre in the city centre by using existing vacancies following the example of Bad Münstereifel. The local mayor supported the project. A feasibility study ordered by the city council was published in October 2016 and came to the result, that the project is possible. In August 2017 the major announced that this projetct was cancelled. There was no investor for this project.

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Solingen (Northrhine-Westfalia)	FOC	cancelled	MyUrbanOutlet	SJ International	CR Investment Management	16.460	8.500	Located at the inner-city of Solingen, the shopping centre "Clemens Galerien" are suffering from a high rate of vacany, above all since the neighbouring shopping centre "Hofgarten" opened in 2013. The "Clemens Galerien" was sold to CR Investment Management as part of the "Sunrise Portfolio". The new owner decided in September 2015 to modernize the building and to relaunch the centre as an innner city outlet centre. Construction permit was issued in March 2016 and construction work started in May 2016. Opening was scheduled for autumn 2016 but had to be delayed due to the fact, that an important anchor store retreated from this project. In December 2016 there were press reports, that the outlet centre project was given up and the owner is now considering a "plan B".
Wilhelmshaven (Niedersachsen)	FOC	cancelled	Wilhelms Outlet	n.s.	Kaiser-Wilhelm-Objekt GmbH & Co. KG / Jan D. Leuze	12.000	6.500	Initially there were plans to change the existing manufactury buildings of the fashion brand Barutti in the Ebert Strasse in Wilhelmshaven into a rather small-sized outlet centre. Because an impact study showed that the high street retailers will be confronted with severe reductions in turnover due to this outlet centre, the town major came up with the idea to move the project to a new site: the former C&A-parcel in the city centre. Building permit has already been issued. The demolition of the former C&A-building and construction work for the new building with 60 shops on 2 sales floors started in spring 2016. The building permit for the new centre was issued in February 2017. But no construction work started so far. In March 2018 the city council has set a final deadline for die developer to prove a sufficent quote of leased space and to start construction work. After the investor failed to show a secured financing of the project, in April 2018 the city administration decided to cancel the outlet project and to develop alternative uses at the site.

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Metzingen (Baden-Württemberg)	OOA	operating	Outletcity Metzingen	Holy AG		60.000	40.745	Starting in the 1970s with the Hugo Boss factory store, there are now more than 100 outlet stores organized by Holy AG. Some stores do have different landlords and do differ in architecture and signage. There are other outlet stores closeby and between the Holy AG-owned buildings that are not integrated in the marketing-concept of the Outletcity. In February 2015 the regional council finished a regional planning procedure about the possible extension of the centre with a positive decision to add outlet stores with a total of 10,745 m² SA to the Outletcity Metzingen. In March 2015 the neighbouring cities of Reutlingen and Tübingen announced to file a court case against the decision of the regional council. One year later, in March 2016, an agreement was reached with the neighbouring cities to abstain from a lawsuit. Construction work for the extension started in 2017 and opening of this phase took place in April and September 2019. Today, the Outletcity is the biggest outlet centre in terms of sales-area in Europe.
Emmerich am Rhein (Northrhine-Westfalia)	OOA	cancelled	City Outlet Emmerich	n.s.	n.s.	n.s.	n.s.	The city mayor announced in March 2015 to try to establish a inner city outlet in the Steinstraße and Mennonitenstraße, where 28 stores are vacant, following the example of Bad Münstereifel. Since 2015 there are no news about any progress of the project. So it can be assumed, that this has been called off.
Oettingen (Bavaria)	OOA	cancelled	Romantic Outlet City	n.s.	n.s.	n.s.	13.000	Following the example of Bad Münstereifel, a lokal group intended to use empty stores in the city centre of Oettingen to establish an outlet centre. The town council commissioned a feasibility study, which came to the result that there is not enough potential in the catchment. On this basis the town council decided in September 2015 not to pursue the project anymore. After the competing project in closeby Dinkelsbühl was cancelled, in February 2018 the SPD in the local town council suggested to revive the plans for a city outlet centre in Oettingen.

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Feuchtwangen (Bavaria)	OOA	cancelled	City Outlet Feuchtwangen	n.s.	Jan D. Leuze	n.s.	10.000	In the historical city centre of Feuchtwangen, the vacany rate is high and increasing. In 2015, an investor with roots in the fashion industry together with the local city-administration intended to establish a city outlet centre. A professional study was elaborated, which checked the economical feasibility of the project. In May 2016 the investor released a press-report that he deciced to abandon this project, due to local resistance and slow progress.
Dinkelsbühl (Bavaria)	OOA	cancelled	Romantic Outlet Dinkelsbühl	n.s.	Haslinger Retail Real Estate Consulting	n.s.	9.000	In Dinkelsbühl, the neighbouring city of Oettingen and Feuchtwangen (see OOA-projects above), there are plans to integrate outlet stores in some commercial streets that suffer of a high vacancy rate. A feasibility study came to the conclusion that this project will be sustainable due to the tourist potential of the city. According to local press reports, the town council and the local shop owners are supporting the project. But a local action group has been formed to fight this project. In November 2017 the local administration of Dinkelsbühl decided to put a proposal for decision to the town counicl to reject the plans. It was argued that there were fears that such a development would lead to disharmony in the local community. Subsequently the town council decided unanimously to stop the proceeding. Hence this project is cancelled.
Altdorf (Bavaria)	FOC	cancelled	n.s.	Neinver	Wilhelm Sträter	n.s.	14.000	At the Nuremberg Road, closeby to the motorway A3, an outlet centre together with a town hall and a hotel was planned. In June 2016 Neinver presented the plan for the outlet centre to the local town council. At the end of July 2016 the local council voted with a big majority not to pursue this project but to develop a business park instead at the site.
Gerolzhofen (Bavaria)	OOA	uncertain	City Outlet Gerolzhofen	n.s.	n.s.	n.s.	n.s.	The local CSU party intends to push the idea of a revival of the inner city trade by realizing a city outlet concept. Therefore a delegation of party-members have visited Bad Münstereifel to get the relevant informations. In the following months no progress of the project could be seen, so this project has to be regarded to be uncertain.

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Rietberg (Northrhine-Westfalia)	OOA	cancelled	City Outlet Rietberg	n.s.	Meyer Architekten / Haslinger Retail Real Estate Consulting	13.000	10.000	In the historical city centre of Rietberg, the number of unlet stores is increasing since years. Now the city administration together with some local investors decided to stop this trading-down process by establishing an inner-city outlet centre. A feasibility study as well as an impact study has already been made. In August 2015 the local council voted unanimously for this project. In May 2017 the developer presented a well advanced conception with 2 large buildings as poles on both side of the historic city centre. In the meantime a citizens action group was formed, which opposed the project. In November 2017 the town council decided to carry out a citizens vote to this project. Parallel to that, an opinion poll was carried out which came to the result that 68 % of the local population are in favor of this project. In May 2018 the citizens vote resulted in a 54 % victory of the opponents of this project. The town major and the investor announced to respect this citizens vote and to cancel this project.
Kirchheimbolanden (Rhineland-Palatinate)	OOA	cancelled	City Outlet Kirchheimbolanden	n.s.	n.s.	n.s.	n.s.	According to press reports an unnamed investor intends to invest 40 m Euros in the project. As in Bad Münstereifel empty shops will be converted into outlet stores. At the end of 2015 the project was supposed to be presented to the public. Construction work was announced to start 2016 and will take 3 years until opening. In July 2016 there were press reports that a feasibility study came to the conclusion that this project is not sustainable due to a lack of possible outlet stores. The local business association critized the feasibility study not to be correct and and to underestimate the available potential among others by neglecting sites where new stores can be build. The city administration demanded that the feasibility study has to be revised. This revised version is announced was presented in autumn 2016, with unchanged results. Now, it seems that the city administration doesn't pursue this project anymore.

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Parchim (Mecklenburg-West Pomerania)	FOC	cancelled	Luxus Outlet Center Parchim	n.s.	LinkGlobal Logistics Co. Ltd.	15.000	12.000	At the regional airport of Parchim-Schwerin a Chinese investor intended to develop an outlet centre. The specific positioning of this center - according to the investor - was the tenant mix, consiting only of high-priced luxury brands. To generate the necessary demand for such brands in this anything else but densly populated area, the investor intended to organize daily shuttle-flights from China. The process to apply for a building permit started in 2016 but was put on a halt soon after. An impact study ordered by the city of Parchim assumes that this outlet centre could be able to generate a floorspace productivity of approx. 28,000.-- Euros / m² sales area. This would exeed the highest producivity figures of German outlet centres by far. It remains to be seen whether or not all of this will turn out to be just "castles in the air" (resp. "castles at the airport"). Currently there are more and more hints that this project has been cancelled.
Gelnhausen (Hesse)	FOC	cancelled	Barbarossa City Outlet	n.s.	GSK-Group	16.000	12.000	In the city centre the former department store JOH was sold to the investor Jan Leuze, who intended to turn it into an inner city outlet centre with 4 sales-levels. In September 2016 the project received the construction permit. The sale of the site was made under the condition that the developer will have to prove financing and a leasing rate of about 50 % before the transfer of ownership will take place. In February 2018 the city of Gelnhausen anounced that the developer has failed to provide this proof so far and extended the deadline by 1 month. Finally in March 2018 the developer provided both, an investor and the leasing quote. But, in April 2018 the payment deadline passed. At the end of April 2018 the city administration provided with the Munich based ITP Group and the Leipzig based GRK Group two new investors. In September 2018 the city council first decided in favour of the GRK Group, but withdraw later. In May 2019 it was announced that the plans to establish an outlet centre were finally cancelled and instead offices and other uses will be built on the site.

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Usingen (Hesse)	OOA	cancelled	Outlet City Usingen	n.s.	n.s.	n.s.	n.s.	Some years ago, there were plans to convert empty shops in the city centre of Usingen to outlet stores according to the example of Bad Münstereifel. The initiative was pushed by the local trade and commerce association. A concept-study was elaborated. In summer 2016 meetings with investors and landlords were announced. The project was supported by the local trade and business club as well as the town administration. For some time now, there is no information about any progress of the plans, so it can be assumed that this project is cancelled.
Schwerin (Mecklenburg-West Pomerania)	FOC	cancelled	n.s.	n.s.	n.s.	n.s.	10.000	In August 2016 the local press reported that in the Schwerein city district of Haselholz an outlet centre is planned by an unnamed investor. In first statements representatives of the city of Schwerin stated to support this project. In spring 2017 it was announced that this project was cancelled.
Füssen (Bavaria)	FOC	cancelled	Ludwigs Outlet Center	n.s.	Jan D. Leuze / Manfred Rietzler	n.s.	n.s.	The festival hall of the bavarian city of Füssen went banrupt some time ago.The building was sold to an investor, who intended to turn it into an outlet centre. After the citys and districts representatives announced in line with local retailers to oppose the project, the investor decided to cancel the outlet project. In March 2017 Jan Leuze sold his shares in the project to the co-investor Manfred Rietzler.
Marl (Northrhine-Westfalia)	FOC	under construction	Fashion Outlet Marl	Outlet Evolution Services	FFIRE Immobilienverwaltung AG / Kristofer Jürgensen	19.000	15.000	Following the closure of the Karstadt Department Store, the shopping centre "Marler Stern" struggled with an increasing vacancy problem. In a redevelopment of the centre, the new owner will integrate an outlet centre on the upper floor of the 2-storey shopping centre, which is with a total of approx. 58.000 m² GLA one of the biggest inner-city shopping centres in Northrhine-Westfalia. Opening of the shopping centre (lower floor) happened in January 2020, a soft opening of the outlet centre (upper floor) will take place on 10th September 2020 and will encompas approx. 12 stores. In June 2021 the grand opening is announced.

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Pohlheim (Hesse)	FOC	cancelled	Limes The Style Outlets	Neinver	FS Entwicklungsgesellschaft Mittelhessen GmbH / Neinver	17.000	13.500	In the industrial area "Garbenteich-East", which is located in immediate proximity to the motorway A5, an Outlet Center is planned. The project was presented at the end of October 2017 at a special meeting of the Pohlheim town council. A citizens action group has formed to oppose the project because of the expected traffic. The city of Giessen already announced to oppose this project too. In April 2018 an impact study, ordered by the city of Giessen, was presented. This impact study came to the result, that this planned outlet centre will severly damage the surrounding city centres. In August 2018 a citizens vote was carried out but failed to reach the limit of 25 % of the local constituency voting. At the end of June 2019 the investor anounced to cancel the plans to build the centre, due to the high hurdles of the planning process.
Bremerhaven (Bremen)	FOC	operating	Mein Outlet Bremerhaven	AVW Immobilien AG	AVW Immobilien AG	10.000	9.000	In the harbour area of the city of Bremerhaven, closeby to the city center, 2008 a shopping centre opened, that was designed in the Tuscany village style. The name was "Mediterraneo". Since the start the shopping centre failed to meet expectations and showed an increasing number of vacancies. In January 2019 press reports indicated that the Mediterraneo will be rebranded and turned into an outlet centre. Opening of the outlet centre was on 20th April 2020. In April 2021 the owner of the centre took over management from the former management company 1A Outlet Projekt GmbH.
Pforzheim (Baden-Wuerttemberg)	FOC	uncertain	n.s.	n.s.	Bader GmbH & Co. KG	30.000	24.000	The mail order company Bader intends to convert its former logistics centre in Pforzheim into an outlet centre. The property is to comprise 3 to 4 sales levels, with the first sales level starting on the 1st floor. A preliminary building application was submitted to the city administration in February 2019. The investor has ordered a preliminary impact study, to have a basis for the following discussions. Latest press reports indicate, that the investor intends to cancel this project.

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Bad Lippspringe (Northrhine-Westfalia)	OOA	early planning phase	City Outlet Bad Lippspringe	n.s.	n.s.	n.s.	9.000	Due to the high number of vacant shops in the city centre, the municipality is planning to implement a city outlet concept modelled on Bad Münstereifel. A market study has confirmed the basic feasibility. Now further studies are to be carried out and steps for implementation are to be initiated. The population is informed about the progress of the project within the framework of periodic public meetings.
St. Augustin (Northrhine-Westfalia)	FOC	advanced planning phase	Outlet Köln / Bonn	IPH Handelsimmobilien GmbH	GoOutlet! GmbH / Jost Hurler Group	9.000	7.000	The shopping centre huma was opened in 1977 and 2017 extended up to approx. 50,000 m² GLA. Now on the 1st floor an area with approx. 9.000 m² GLA is supposed to be occupied with 40 outlet stores, So this will be a hybrid concept of a shopping and outlet centre. The existing building permit allows such a development without an approval procedure. There are already approx. 2,300 parking spaces in a multi-storey car park.
Greece								
Attiki Odos (Athens)	FOC	operating	Factory Airport	Factory Outlet S.A.	Elmec Sport S.A.	14.000	13.000	Located in a retail park (next to IKEA) near Athens Airport
Piraeus	FOC	operating	Factory Pireos	Factory Outlet S.A.	Elmec Sport S.A.	13.000	12.000	Approx. 300 parking spaces
Yalou (close to Athens)	FOC	operating	McArthurGlen Designer Outlet Athens	McArthurGlen	McArthurGlen Group / Bluehouse Capital Advisor Ltd	21.240	18.400	Village Centre with 2 sales levels and underground parking. Opened 02nd June 2011; approx. 2,400 parking spaces
Thessaloniki	FOC	operating	One Salonica Outlet Mall	n.s.	n.s.	17.500	15.000	Located at the west of Thessaloniki. Multi-storey building with outlet stores on 2 sales levels. Approx. 60 outlet stores. In the basement there is a Carrefour Hypermarket located. Approx. 1.000 parking places.
Larissa	FOC	operating	Fashion City Outlet	Sonae Sierra	Bluehouse Capital	20.000	16.000	Relaunch of the former "Pantheon Plaza". The centre will also encompass a supermarket (1,600 m²), a large Media Market and a cinema (1,900 m²). Approx. 1,600 parking spaces. Opening took place at 15th November 2018.

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Athens	FOC	advanced planning phase	Gazi Outlets	Hines	National Bank of Greece (NBG)	22.000	18.000	Redevelopment of the former Athens Heart Mall shopping centre. Opening was originally scheduled for spring 2021, but had to be delayed. According to press reports, Hines is still determined to realize this project.
Hungary								
Törökbálint (west of Budapest)	FOC	closed	GL Outlet Center	GL Outlet	Group GL	16.500	15.000	Project opened in November 2004. However, due to location disadvantages and conceptual planning weaknesses, the centre was not able to compete with the neighbouring Premier Outlets Center in Biatorbágy and closed down operations at the beginning of 2011. The centre is now occupied in part with offices of the local city administration. But large parts are standing empty.
Biatorbágy (west of Budapest)	FOC	operating	Premier Outlet Budapest	ROS Retail Outlet Shopping	DWS Group	23.710	20.000	Project opened in November 2004. The 3rd construction phase was completed in August 2007. In 2015 the centre was sold by AVIVA Central European Property Fund to Lone Star Real Estate Fund III. At the end of 2016 the centre management moved from Jones Lang LaSalle to ROS. In 2018 the centre was sold to the DWS fund "Grundbesitz Europa". Approx. 1,780 parking spaces.
Budaörs (west of Budapest)	FOC	closed	M1 Outlet Center	Óbuda-Újlak	FTB Invest Kft.		16.500	Located in immediate proximity to the Premier Outlets Center in Biatorbágy. The centre was more a mixture between an OC and a traditional shopping centre. Due to the severe competition, it failed and closed again. The centre is now standing empty!
Polgár	FOC	operating	M3 Outlet Center	Jones Lang LaSalle	BTZ Kft. / M3 Outlet Service Kft.	10.900	9.500	Located at the M3 motorway in Eastern Hungary, between Miskolc and Debrecen. Opened on 17th May 2008. On 1st May 2012 management changed from Jones Lang LaSalle (JLL) to the developer's management company. In October 2013 JLL was entrusted with the management again.
Ireland								
Killarney	FOC	operating	Killarney Outlet Centre	European Outlet Markets	Green Property	7.000	6.500	
Rathdowney	FOC	closed	Rathdowney Shopping Outlet	Morrison Developments	Morrison Developments / AWG	7.500	6.800	Centre was closed in May 2012.

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Kildare	FOC	operating	Kildare Village	Value Retail	Hammerson Plc. / Value Retail	16.800	13.500	Project was opened in July 2006. Construction work started in 2014 for a 5,540 m² GLA extension in phase II. Opening of phase II took place in November 2015. In January 2018 Value Retail was granted planning permission for phase III which will add another 5,500 m² GLA to the centre. Opening of this extension is planned for summer 2021.
Carrigtwohill (Cork)	FOC	uncertain	Tourist Outlet Village (TOV)	n.s.	Rioja Estates	20.000	16.000	The site is close to the IDA industrial estate at Killacloyne in Carrigtwohill. Cork County Council voted in favor of the planned outlet centre. The amendment of the County Development Plan (CDP) is necessary. Construction was supposed to start in 2022 and opening in March 2024. In June 2020 the national planning authority (planning regulator) has rejected this development. In April 2021 Cork County Council announced to fight this decision in High Court.
Italy								
Serravalle (San Marino)	FOC	closed	One Gallery Outlet	n.s.	San Marino Factory Outlet Srl	8.000	5.000	According to available information, the "San Marino Factory Outlet" centre closed doors in April 2015. In March 2016 the centre was reopened as "One Gallery Outlet". 2 sales-levels and 700 parking spaces. ATrony electronics mega-store was added to the centre. In April 2017 insolvency proceedings were implemented. According to available information, the centre is closed for good.
Serravalle (San Marino)	FOC	under construction	The Market San Marino Outlet Experience	n.s.	Borletti / Dea Real Estate /Aedes Sisiq / One Works	25.000	20.000	The project is situated in a commercial area in the north of San Marino, closeby to the SS72 (San Marino - Rimini). It will be developed as an outlet village in 2 construction phases. Phase 1 will encompas approx. 17,000 m² GLA and phase 2 the remaining 8,000 m² GLA. Part of the project is a supermarket with approx. 2,000 m² GLA. Approx. 1,500 parking spaces. Opening of phase 1 is scheduled for 24th June 2021.
Serravalle Scrivia	FOC	operating	McArthurGlen Designer Outlet Serravalle	McArthurGlen	McArthurGlen Group / TH Real Estate	50.650	35.700	Opened September 2000; approx. 4,250 parking spaces. Enlargement by approx. 12,260 m² SA took place in phase IV in 2016.
Bergamo	FOC	closed	La Galleria Factory Outlet Center	Morrison Developments	Buontempo	14.000	12.000	Opened in 2003; approx. 1,100 parking spaces. In the meantime, the centre has been turned into a classical shopping centre.

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Fidenza	FOC	operating	Fidenza Village	Value Retail	Hammerson Plc. / Value Retail	20.900	16.500	Opened in 2003. Approx. 1,700 parking spaces. The centre was enlarged by approx. 3,300 m² GLA due in 2017.
Rodengo Saiano (close to Brescia)	FOC	operating	Franciacorta Outlet Village	Multi Outlet Management Italy	Blackstone Group L.P. / European Fashion Centres	32.660	28.000	Opened in October 2003; enlargement by approx. 7,800 m² is planned; approx. 3,000 parking spaces. In September 2013 the centre was sold by DEGI Deutsche Gesellschaft für Immobilienfonds mbH to Blackstone. In 2017 plans were announced to extend the centre by an additional 5,000 m² GLA.
Castel Guelfo di Bologna	FOC	operating	Castel Guelfo The Style Outlets	Neinver	Neinver / Nuveen Real Estate / ING Real Estate	24.500	22.900	Opened in May 2004; approx. 1,970 parking spaces. Centre was taken over by Neinver in June 2008. The centre was sold in 2016 as a part of a package deal from IRUS European Property Fund to Neinver / TH Real Estate.
Castel Romano (close to Rome)	FOC	operating	Castel Romano Designer Outlet	McArthurGlen	McArthurGlen Group / Henderson Global Investors / EOMF	31.200	28.000	Opened in October 2003. Last extension with approx. 7.300 m² SA was opened in April 2013. Approx. 2,200 parking spaces. Currently there are plans for the next extension.
Valmontone (close to Rome)	FOC	operating	Valmontone Outlet	Promos S.r.l.	Deutsche Asset & Wealth Management	40.190	34.000	Opened in 2003; approx. 3,500 parking spaces; 157 shops. Located in a tourist area 50 km from downtown Rome. In Valmontone also there is the Rainbow MagicLand amusement park, which opened in 2011.
Bagnolo San Vito (close to Mantova)	FOC	operating	Mantova Outlet Village	Multi Outlet Management Italy	Idea Fimit (MOMA) / Blackstone Real Estate Partners IV	25.070	21.250	Opened in 2003; approx. 3,000 parking spaces; approx. 2.7 million visitors in 2013. The centre was sold in 2014 as part of a package deaql from Fashion District Group to Idea Fimit (MOMA) / Blackstone Real Estate Partners IV. With it the mangagement changed from Fashion District to Multi.
Santhia (between Milan and Turin)	FOC	closed	Fashion District Santhia	Fashion District			14.500	Standing vacant. Project built but never opened!
Foiano della Chiana	FOC	operating	Valdichiana Outlet Village	Multi Outlet Management Italy	Gruppo Percassi / Blackstone Real Estate Partners Europe IV	31.000	20.000	Opened in July 2005; approx. 3,500 parking spaces. In 2014 the centre was sold from Aberdeen to Blackstone.
Barberino di Mugello	FOC	operating	McArthurGlen Barberino Designer Outlet	McArthurGlen	McArthurGlen Group / EOMF / Gruppo Fingen / DWS	26.710	23.000	Opened in March 2006; approx. 2,600 parking spaces. In 2013, the centre had 3 million visitors. The 2nd building phase opended in March 2014.



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Vicolungo (Piemont)	FOC	operating	Vicolungo The Style Outlets	Neinver	Neinver / Nuveen Real Estate	34.200	31.000	Location between Milan and Turin at the intersection of the A26 / A4. Opened in October 2004; construction phase III with an additional 3,700 m² opened 2010. 141 shops and 3,450 parking spaces. The centre was sold in 2016 as part of a package deal from IRUS European Fund to Neinver / TH Real Estate.
Molfetta (close to Bari)	FOC	operating	Puglia Outlet Village	Multi Outlet Management Italy	Idea Fimit (MOMA) / Blackstone Real Estate Partners IV	37.920	33.000	Opened in 2005; in construction phase III, the centre was enlarged to approx. 33,000 m² SA in 2013; approx. 2,500 parking spaces; approx. 2.3 million visitors in 2013. In the outlet centre, there is a Multiplex cinema. At present, besides the OC, plans are underway to also establish a theme park ("Miragica - Terra di Giganti") and hotels
Aiello del Friuli (Palmanova)	FOC	operating	Palmanova Outlet Village	Multi Outlet Management Italy	Promos Srl / Blackstone	22.000	15.000	Opened in May 2008; approx. 80 shops and 2,500 parking spaces. In 2013, approx. 3 million visitors. Plans are currently underway to extend the centre by an additional 9,000 m² GLA. The centre was sold in 2015 from Promos Srl to Blackstone Real Estate Partners Europe IV. With it the managment changed from Promos to Multi.
Brennero (South Tyrol)	FOC	operating	Outlet Center Brenner	OCB Service GmbH	Outlet Center Brenner GmbH / Invesco / Haslinger Retail Real Estate Consulting	15.500	14.270	Opened on 30.11.2007. Located in the town-center of Brenner, in immediate proximity to the Austrian border and closeby to the most important motorway crossing the alps. In October 2012 an MPreis-Supermarket was added to the centre. Enlargement in a 3rd building phase opened in autumn 2017. Approx. 1,200 parking spaces. The centre is opened on Sundays throughout the year.
Sestu (Sardinia)	FOC	operating	Sardinia Outlet Village	Cogest Retail Ltd	Gruppo Policentro S.r.l. / Cogest Italia S.r.l.	29.700	15.000	Opened in April 2006; approx. 3,000 parking spaces. Part of the "La Corte del Sole" shopping centre with a floorspace of approx. 120,000 m² in total. A hotel and a cinema are integrated in the centre too.
Mondovi (Piemont)	FOC	operating	Mondovicino Outlet Village	Tavolera S.r.l.	Viot Cerea S.r.l. / Tavolera S.r.l. / Gelmetti	18.000	15.000	First construction phase, with approx. 60 shops, opened on 16th April 2008; approx. 24,500 m² SA are planned in the final enlargement; approx. 4,700 parking spaces

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Sant Oreste (close to Rome)	FOC	under construction	Roma Outlet Village	Arcus Real Estate Srl	Gruppo Percassi / Arcus Real Estate / Orion Capital Managers	35.000	30.000	The centre was formerly promoted under the name "Soratte Outlet Shopping". 2,500 parking spaces. Bought by Gruppo Percassi the centre is currently under redevelopment and will reopen under Arcus Real Estate management. At the end of 2019, this center was contributed by the Percassi Group (Stilo Immobiliare Finanziaria) to a joint venture formed with Orion Capital Managers (Orion European Real Estate fund V), which comprises approx. 500 mill. Euros.
Citta Sant' Angelo	FOC	operating	Citta Sant´ Angelo Village	Promos S.r.l.	Citta Sant Angelo Outlet Village Spa	25.500	20.000	OC opened on 24.09.2009; an enlargement was realized in 2013. Another extension is planned in phase 3. Approx. 4,000 parking spaces. In summer 2020 management changed from CBRE to Promos.
Marcianise (close to Naples)	FOC	operating	McArthurGlen La Reggia Designer Outlet	McArthurGlen	Gruppo Fingen / Gianni Carità e Figli S.r.l. / Studio GM / Espansione Commerciale S.r.l.	26.785	25.000	Project was opened in February 2010. Enlargement took place in construction phase II in October 2011. Approx. 157 shops, approx. 2,500 parking spaces. A solar collector which covers 30% of the centre's energy needs is installed on 2,700 m² of the roof surfaces. A extension with 5,000 m² GLA is due to open in the future.
Noventa di Piave (close to Venice)	FOC	operating	McArthurGlen Noventa di Piave Designer Outlet	McArthurGlen	McArthurGlen Group / Gruppo Spa / Simon Property Group	32.000	23.000	Project opened in September 2008; approx. 3,500 parking spaces. Enlargement by approx. 7,100 m² GLA in construction phase 3 was opened in March 2012. Since January 2012 the centre has the permission for Sunday opening. In November 2015 construction work for phase 4 started, which added another 6,100 m² GLA. Opening of phase 4 was in 2016. There are already plans for the next extension.
Leccio Reggello (close to Florence)	OOA	operating	The Mall	Design Management Srl	Kering	22.400	16.000	Opened on 04th August 2001 at a site with only poor location factors in a small town approx. 30 km southeast of Florence with just a few line of shops, but still a very exclusive brand line-up. In the meantime the centre was extended with additional buildings of different architecture, so hardly a coherent concept can be discovered, except of the continuing very exclusive brand mix. Shuttle busses, that are running every 20 minutes, are connecting the site with Florence. In 2014 approx. 1.8 m visitors.

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Roncade (Treviso)	FOC	cancelled	L'Arsenale Contemporary Outlet	Lefim S.p.A.	Gruppo Basso		18.000	Building was completed years ago; however, the opening was delayed again and again. During the construction phase, the project was marketed under the name "Roncade Outlet Gallery". The attempt to realize an outlet centre there was given up now. The existing building is now supposed to be relaunched as a shopping centre with the themes Art & Design, Fashion, Events and Food and the new name "L'Arsenale Contemporary Shopping".
Melilli (Siracusa)	FOC	closed	Fashion District Melilli Outlet	n.s.	Tecnall S.r.l. / UniCredit	24.000	20.000	1st construction phase opened on 11th November 2010. In a 2nd construction phase, the OC is to be enlarged to approx. 30,000 m². Approx. 2,500 parking spaces. Centre was taken over by Promos in April 2011 (former operator / investor was Fashion District). In November 2012 Promos cancelled its cooperation.Some months later, the centre was closed in 2013.
Vicovaro (northeast of Rome)	FOC	early planning phase	Vicovaro Outlet Roma	n.s.	Parsitalia Real Estate S.r.l.		25.000	Located on the A24 motorway; approx. 2,500 parking spaces
Agira (Sicily)	FOC	operating	Sicilia Outlet Village	Arcus Real Estate Srl	Gruppo Percassi / Arcus Real Estate / Orion Capital Managers	30.000	25.000	Located at the motorway A19 (Palermo - Catania). Opened on 26.11.2010 with approx. 26,000 m² GLA. An additional 4,000 m² GLA was opened in July 2014 in construction phase II. In phase III another 6,000 m² GLA are planned. Approx.3,000 parking spaces. At the end of 2019, this center was contributed by the Percassi Group (Stilo Immobiliare Finanziaria) to a joint venture formed with Orion Capital Managers (Orion European Real Estate fund V), which comprises approx. 500 mill. Euros.
San Nicola Varco - Eboli (close to Salerno)	FOC	operating	Cilento Outlet Village	Irgenre S.r.l	Irgenre S.r.l., Banca Intesa / Banco di Napoli e Monte di Paschi di Siena / Promos S.r.l.	24.000	17.000	Located on the A9 Salerno - Reggio Calabria motorway; approx. 3,000 parking spaces. Enlargement to approx. 34,000 m² GLA is planned in construction phase II. The centre is open Sundays all year round. Construction began November 2010. Centre was opened on 15th December 2012.

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Settimo Torinese (Piemont)	FOC	operating	Torino Outlet Village	Arcus Real Estate Srl	Gruppo Percassi / Arcus Real Estate / Orion Capital Managers	19.500	16.500	Located north of the city of Turin between the motorway A4 and the national road SS11. Opening took place at 23rd March 2017. In phase II an additional 10,500 m² GLA are planned. Approx. 2,500 parking spaces (covered parking in the basement of the centre). At the end of 2019, this center was contributed by the Percassi Group (Stilo Immobiliare Finanziaria) to a joint venture formed with Orion Capital Managers (Orion European Real Estate fund V), which comprises approx. 500 mill. Euros.
Brugnato (La Spezia)	FOC	operating	Brugnato 5 Terre Outlet Village	ROS Retail Outlet Shopping	San Mauro SpA / Unicredit Bank / SDA Bocconi MAFED	19.000	16.000	Located at the motorway between Genova and Livorno. Approx. 1,000 parking spaces. Opening took place on 10th April 2014. In summer 2015 the centre management moved from Freeport to ROS Retail Outlet Shopping.
Occhiobello (Venetia)	FOC	closed	DeltaPo Family Destination Outlet	Occhiobello Outlet srl	K-Board e Costruzioni Generali Italiane / GEM Retail	17.745	15.000	Construction work for the "Occiobello Outlet Village" started in March 2011. But due to the economomical crisis there was a lack of demand for outlet space. Opening was delayed again and again. In 2016 the concept was revised and the project renamed to "DeltaPo Family Destination Outlet". The concept was changed to "retailtainment" and the outlet stores will be completed by - among others - a museum, wellness, hotel, fitness, cinema and educational facilities. Opening took place on 12th April 2017. In the following years the centre was struggling and a lot of outlet stores were vacant. In August 2020 insolvency proceedings startet and the cente was closed. Now there are plans to use the buildings as a multi-service-center (i.e. nursing home for the elderly, medical care and other services).
Reggello-Leggio (Firenze)	FOC	closed	Smart Gallery	n.s.	Arcoretail	7.000	6.000	Opened at 19th November 2011 as Fashion Valley, later re-named as Smart Gallery. The centre always had a rather high vacancy rate. It closed doors in October 2015.
San Pellegrino (north of Bergamo)	FOC	early planning phase	San Pellegrino Outlet	Arcus Real Estate Srl	Gruppo Percassi / Arcus Real Estate	13.000	10.000	Located at the Dalmine exit on the A4 motorway. Approx. 1,500 parking spaces.

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Locate di Triulzi (close to Milan)	FOC	operating	Scalo Milano Outlet & more	Locate District Spa	Locate District Spa (Lonati Group)	31.400	25.000	Located 15 minutes south of Milan city centre. Approx. 130 stores and approx. 4.000 parking spaces. Building permit was issued at 10th March 2014. Opening took place on 27th October 2016. Extension with 45 additional stores is planned for 2023.
San Remo (Liguria)	FOC	operating	The Mall San Remo	Design Management Srl	Kering	6.000	5.000	In the valley of the Armea, some 50 km east of the Cote d'Azur and closeby to the city of San Remo, the operator of "The Mall" in Leccio Reggello (FI) realized another outlet centre. Opening took place on 15th June 2019. This centre is opened on sundays throughout the year. 500 parking spaces.
Latvia								
Riga	FOC	uncertain	n.s.	n.s.	BPT / Rohleder Lumby Retail / SJ International / Holder Mathias Architects	8.000	7.000	Redevelopment of the shopping centre "Olimpia". Centre includes a grocery store, a fitness center and a food court. The concept of the centre is more a shopping centre with a few outlet stores (no names) and no outlet centre.
Babite (bei Riga)	FOC	operating	Via Jurmala Designer Outlet	OutletiCo SIA	OuletiCo SIA / TORG The Outlet Resource Group / Esterkin Family Investments / Andrejs Dozorcevs / Lehmann Investment Corporation / Freims / Jülija Mihailenko	13.500	10.000	The site is located closeby to the A10 highway connecting Riga and Jurmala, approx. 15 minutes car-drive in the west of Riga International airport. Opening of phase 1 with approx. 13,500 m² GLA took place on 14th August 2020. In a 2nd construction phase the centre will be extended to approx. 21,000 m² GLA. Approx. 1,600 parking places.
Lithuania								
Vilnius	FOC	operating	Parkas Outlet Centre	Ogmios	Ogmios	16.500	12.700	Located in north of Vilnius. Opening 2008. Mixture between outlet and off-price centre. 79 outlet shops. Approx. 350 ground-level parking spaces
Vilnius	FOC	under construction	Vilnius Outlet	Ogmios	Mitnija UAB	35.000	28.000	Located at the Pilaite avenue, next to the Vilnius western bypass. The centre will consist of 150 stores, most of them outlets, a hypermarket, restaurants, six-screen-cinema and a sports club. Alltogether the centre will have approx. 62,000 m² GLA. So a hybrid-form of an outlet and a shopping centre is to be expected here. Approx. 1,300 parking spaces. Opening was at first scheduled for March 2021 but had to be delayed to the end of 2021.

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Luxembourg								
Echternach (Canton Echternach)	OOA	uncertain	City Outlet Center Echternach	n.s.		10.000	8.500	In the historical city center of Echternach, there is an increasing number of vacancies. Following the example of Bad Münstereifel, the local town council decided to establish a city outlet center. A feasibility study showed that such a concept is sutainable not ony because of the good touristic positioning of Echternach but also that there is the possibility for Sunday opening throughout the year. But according to available information the project didn't make any progress for years. Hence it has to be regarded as uncertain.
Netherlands								
Roermond	FOC	operating	McArthurGlen Roermond Designer Outlet	McArthurGlen	McArthurGlen Group / Henderson Global Investors / EOMF / Richardsons Captial LLP / Simon Property Group	46.700	39.000	Opened in November 2001. The OC is open on Sundays all year round. In April 2017 the latest extension opened in construction phase 4 with an additional 11.500 m² GLA. The centre provides approx. 6.660 parking spaces and employs approx. 3.200 people. At present, an average of approx. 65 % of all visitors come from Germany
Lelystad	FOC	operating	Batavia Stad Fashion Outlet	VIA Outlets	Stable International / VIA Group	31.000	26.000	Opened in 2001. Extended in 2009. The third extension with 45 new units and 5,500 m² GLA opened in May 2017.
Roosendaal	FOC	operating	McArthurGlen Designer Outlet Rosada	McArthurGlen	Stable International Development B.V. / McMahon Development Group / McArthurGlen	23.700	19.000	Project opened by MDG in November 2006 and then sold to CBRE's fund DRET Masterfund CV; in December 2012 it was sold to Resolution Property. According to the available information, the outlet centre for some years did not show satisfactory business results. As of January 2010, the investor initiated a change of operator from McMahon Development to Stable International. Extension in building phase II opened in May 2016 with an additional 8,000 m² GLA. The centre was sold in 2017 from Resolution Property to McArthurGlen Group.
Zoetemeer	FOC	cancelled	Holland Outlet Mall	n.s.	Provast	31.000	25.000	In March 2016, the local council decided to do an impact study for a possible outlet centre. After the retreat of the developer the city council decided to stop the planning procedure and to cancel the project in September 2017.

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Zevenaar (Province Gelderland)	FOC	under construction	Zevenaar Fashion Outlet	Stable International	Veluwezoom Verkerk / Konder Wessels Projecten / Haslinger Retail Real Estate Consulting	17.600	15.000	In immediate proximity to the German border an Outlet Centre is planned as part of a shopping centre (including a wellness and a leisure centre). The location is situated at the motorway exit Zevenaar-East of the motorway A 12 (resp. A 3 in Germany). The town council issued a building permit in March 2015, but the province adminstration is still trying to stop the project on the basis of ecological aspects. In April 2015 the province has objected the plans of the city of Zevenaar. In May 2016 the state council ("Raad van State") overruled the decision of the province. A motorway-access will have to be constructed, before the site will start operation. In April 2017 the city of Zevenaar finally gave green lights for the project. The building permit was issued on 18th April 2019. Opening is scheduled for 2022. The project will have the possibility to open sundays throughout the year.
Winschoten (Province Groningen)	FOC	cancelled	Fort Lucas Outlet Groningen	n.s.	Vastgoud	20.000	17.500	Redevelopment of the former Lucas Hospital, whereas at the ground floor 70 - 100 outlet stores and above flats and a residential care home for the elderly was planned. In April 2016 the city council decided not to go ahead with the planning process due to the fact, that high investments in the infrastructur would have been necessary.
Assen (Province Drenthe)	FOC	cancelled	OutleTT Assen	n.s.	FOC Assen BV / Revascom / Raymond Coronel	15.000	13.000	Competing project to the Fort Lucas Outlet Groningen (see above). In January 2015 the investor signed a LOI with the city of Assen to develop an outlet centre at a site closeby to the motorway crossing A28 / N33 in the south of the city. The province Drenthe and the city of Assen ordered an impact study. The town council of Assen has already approved the project, the approval of the province government is supposed to follow soon.The first building phase will consist of approx. 15.000 m² GLA. On 19th October 2017 the town council approved the building permit. In March 2018 the province government decided not to a approve an outlet centre in Assen.

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Haarlemmerliede (near Amsterdam)	FOC	operating	Amsterdam The Style Outlets	Neinver	Neptune (Neinver / Nuveen Real Estate)	18.000	15.000	Part of the "Sugar City" multi-use comlex (supermarket, hotel, entertainment, offices). The zoning plan was adopted by the municipality in December 2009. The centre opened on 26th November 2020 with 75 % occupancy. Approx. 2,200 parking bays.
Hulst (Province Zeeland)	OOA	cancelled	City Outlet Hulst	ROS Retail Outlet Shopping	Lafoma B.V.	13.000	10.500	In the city centre of Hulst, there are a lot of vacent shops. Following the example of Bad Münstereifel, there were plans to set up a city outlet centre. The project was phased: in phase I approx. 13,000 m² GLA were planned, in phase II another 4,000 m² were supposed to be added. But in the meantime the project was cancelled again.
Norway								
Vestby	FOC	operating	Norwegian Outlet Oslo	VIA Outlets	Castelar Corporate Finance ASA, Glastad Farsund AS & Fortus AS / Norwegian Outlets / VIA Outlets	16.000	13.000	Project was opened in June 2010. In 2017 the centre was sold by Glastad Holding and Furtus AS to VIA Outlets.
Ålgård	FOC	operating	Norwegian Outlet Rogaland	Norwegian Outlet	Glastad Farsund AS / Fortus AS	10.000	8.500	Opened at the 6th April 2016. Extension of about 4 new stores (approx. 1.000 m² GLA) is to be delivered soon.
Poland								
Sosnowiec (Silesia)	FOC	operating	Designer Outlet Sosnowiec	ROS Retail Outlet Shopping	DWS Group	16.800	14.000	Opened in 2004; approx. 1,200 parking spaces; 2nd construction phase was opened in September 2008. In 2017 the centre was sold as part of a portfolio-transaction from Polonia Property Fund II (Peakside Capital) to DWS Group. At the same time the management moved from Fashion House Management to ROS Retail Outlet Shopping. Currently a new centre extension of 5,000 m² GLA is planned. In preparation infrastructure works already started in 2020.
Warszawa	FOC	operating	Factory Warszawa Ursus	Neinver	IRUS Property Fund	19.590	19.000	Located in immediate proximity to the Ursus tractor plant in the Warzaw district of Ursus. Opened in December 2002. First extension in 2006, second extension in 2015. Approx. 900 parking spaces

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Gdansk (district of Szadólki)	FOC	operating	Designer Outlet Gdansk	ROS Retail Outlet Shopping	DWS Group	16.650	14.000	Opened in 2005. Approx. 1,000 parking spaces. The second phase was opened in 2009. The centre is adjacent to a retail park. In 2017 the centre was sold as part of a portfolio-transaction from Polonia Property Fund II (Peakside Capital) to DWS Group. In June 2017 the management changed from Fashion House Management to ROS Retail Outlet Shopping.
Piaseczno (south of Warszawa)	FOC	operating	Designer Outlet Warszawa	ROS Retail Outlet Shopping	DWS Group	22.900	17.500	Opened in 2005. Up to now, 3 construction phases have been completed. In 2017 the centre was sold as part of a portfolio-transaction from Polonia Property Fund II (Peakside Capital) to DWS Group. In June 2017 the management changed from Fashion House Management to ROS Retail Outlet Shopping. In November 2020 the new centre extension, phase 4, by additional 5,500 m² GLA and a multi-storey car park with additional 400 parkings was completed. Due to the Corona-pandemic opening of this phase 4 took place on 18th May 2021. Approx. 1,900 parking spaces.
Wroclaw	FOC	operating	Wroclaw Fashion Outlet	VIA Outlets	Neinver / VIA Group	13.700	11.500	Opened in October 2006; approx. 1,200 parking spaces. The centre is part of the retail park "Futura Park" (with Carrefour, Castorama, Deichmann, Smyk, Media Expert), a retail park that was developed by Neinver in 2008. The centre was sold in 2016 as a part of a package deal from IRUS European Retail Property Fund to VIA Outlets. With it the management changed from Neinver to VIA Outlets.
Lubon (south of Poznan)	FOC	operating	Factory Poznan	Neinver	Neinver / Nuveen Real Estate	14.720	12.500	Construction phase I was opened in September 2007, and phase II in September 2008; approx. 725 parking spaces
Szczecin	FOC	operating	Outlet Park Szczecin	Echo Investment	Echo Investment	24.000	19.000	It was originally planned to build an Astra shopping centre at the location. The outlet centre was opened at 07th November 2012. Approx. 120 stores. 1,200 parking spaces. The outlet centres incorporates a seven-screen cinema, a Piotr & Pawel supermarket, a Smyk Mega Store, a Media Expert store, a fitness club and a medical centre. So this is a hybrid form of a shopping centre and an outlet centre. Approx. 2.9 m visitors in 2015.

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Modlniczka (close to Kraków)	FOC	operating	Factory Kraków	Neinver	Neinver / Nuveen Real Estate	21.240	18.000	Located on the A4 motorway. Location shared with the "Futura Park" retail park with a total of approx. 40,250 m² GLA. 100 shops and approx. 1,400 parking spaces. Opened in October 2011. Refurbisment works started in spring 2017. In 2015 Neinver sold a share of 50 % to TH Real Estate / TIAA-CREF.
Warszawa	FOC	operating	Factory Warszawa Annopol	Neinver	Neinver / Nuveen Real Estate	19.700	16.000	Approx. 100 shops and approx. 900 parking spaces. Construction work startet in February 2012, opening took place at 13th March 2013. In 2015 Neinver sold a share of 50 % to TH Real Estate / TIAA-CREF.
Rzgów (close to Lodz)	FOC	operating	Ptak Outlet	Ptak S.A.	Ptak Holding / Savills	33.000	27.000	Opened in October 2012. Location close to th A1 and A2 highways inbetween an agglomeration of large scale retail businesses with alltogether approx. 120,000 m² GLA. The outlet center is build as a mall type with approx. 1,000 parking spaces.
Bialystok	FOC	operating	Outlet Białystok	Outlet Center Retail Management SA	ADV POR Property Investment SA / Blue Ocean Investment Group (BOIG) / CBRE	13.200	12.000	Location in immediate proximity to a Castorama supermarket. Approx. 700 parking spaces, therof approx. 300 in an underground garage. Opened at 12th December 2014. Part of the outlet centre is a Carrefour-hypermarket. Extension is planned in phase 2, which will add another 1,900 m² GLA. Approx. 20 % of the customers come from Belarus.
Lublin	FOC	operating	Outlet Center Lublin	CBRE Management	ADV POR Property Investment SA / Outlet Center Retail Management SA s.k.a.	12.100	10.000	Building permit was issued in June 2013. 800 parking places. Opening took place in the 4th quarter of 2014.
Bydgoszcz	FOC	under construction	Metropolitan Outlet Bydgoszcz	Neinver	Metropolitan Investment SA / Blue Ocean Investment Group (BOIG)	17.000	14.000	Relaunch of an existing shopping centre (with a Carrefour Hypermarket with 5,000 m² GLA) as an outlet centre. The Carrefour Hypermarket will remain at the site. Construction work started in Q2 2018.
Kraków	FOC	cancelled	Fashion Outlet Kraków	ROS Retail Outlet Shopping	Peakside Capital / KG Group SA / Cushman & Wakefield	20.000	15.000	Relaunch of the ill-performing Galeria Plaza Shopping Center in the Krakow city district of Dabie, located at the Aleja Pokoju. The centre's leasable area amounts to almost 31,000 m² with Cinema City IMAX, Pink Bowling & Club, Fitness Platinium and a Supermarket.The outlet conversion porject was abandoned by Peakside Capital and ROS Retail Outlet Shopping in Favour of a cooperation for the Designer Outlet Kraków.

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Gliwice	FOC	operating	Factory Gliwice	Neinver	6B47 / The Blue Ocean Investment Group / Nuveen Real Estate	12.000	10.000	Located closeby to the A4 motorway (junction Gliwice-Rybnik) and in immediate vicinity to an Auchan hypermarket and a Leroy Merlin DIY-store. The centre will be developed in 2 stages: 1st construction phase with 12,000 m² GLA and a 2nd construction phase with an additional 8,000 m² GLA. In July 2017 the project has received its final building permit. Construction work started in March 2018, opening of phase 1 took place on 27th April 2019. In January 2019 it was announced, that Neinver will be resposible for management, marketing and leasing. Soon after Neinver and Nuveen Real Estate acquired the centre. In April 2020 the centre was renamed from "Silesia Outlet" to "Factory Gliwice".
Lomna (near Warszawa)	FOC	early planning phase	Forest Park Outlet	n.s.	MMG Master Management Group	19.000	15.000	Located in the north-west of Warszawa close to the S7 motorway. This centre is supposed to be the first village type outlet centre in Poland. Approx. 1,000 parking spaces. In a 2nd building phase the centre will be extended up to approx. 30,000 m² GLA.
Rzeszów (east of Kraków)	FOC	operating	Outlet Graffica Rzeszów	Star Europa Holding	Star Europa Holding	19.500	14.000	2 storey mall centre, which opened doors in 2001. Relaunch of the former shopping centre Galeria Graffica as an outlet centre. Opening of the outlet centre took place at 04th March 2017. Approx. 550 parking spaces. Still, the centre seem to be more of a hybrid form between a shopping centre and an outlet centre.
Kraków	FOC	advanced planning phase	Designer Outlet Kraków	ROS Retail Outlet Shopping	KG Group Sp. Z.o.o.	20.000	15.000	Located in the southeast of Kraków at the Nowohucka road (DW 776) between the city districts Czyżyny and Podgórze next to Kraków Expo. The outlet centre is part of a mixed-used shopping complex, with supermarkets and power-stores closeby. In phase 1 approx. 12,000 m² GLA are planned. Planning application was approved by the city council of Kraków in June 2018. Approx. 2,200 parking spaces. Construction work is supposed to start soon. Opening is scheduled for autumn 2022.
Portugal								
Carregado (close to Lisbon)	FOC	operating	Campera Outlet Shopping	Startvalue	Mercasa	25.540	10.000	Approx. 1,700 parking spaces. Opened in 2000. Approx. 50 shops.

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Alcochete (close to Lisbon)	FOC	operating	Freeport Lisboa Fashion Outlet	VIA Outlets	Freeport / VIA Group	29.500	26.550	Approx. 2,475 parking spaces. In 2014 the centre was sold as a part of a package deal from Carlyle Group to VIA Group. With it the management changed from Freeport to VIA Outlets.
Movidas (Vila do Conde)	FOC	operating	Vila do Conde Fashion Outlet	VIA Outlets	Neinver / VIA Group	27.800	24.000	Opened in November 2004; approx. 2,600 parking spaces. Enlargement by approx. 13,150 m² SA, as well as an additional 1,400 parking spaces is planned in construction phase II. The centre is part of NAS-SICA, a large retail park complex.
Odivelas (close to Lisbon)	FOC	operating	Strada Outlet	Mundicenter	Mundicenter	42.120	15.000	Opened in March 2003 as a tradtional shopping centre. Relaunch in December 2012 as an outlet mall, but the concept is more of a hybrid-format including a hypermarket (Pingo Doce with approx. 10,000 m²), fitness centre, cinema and various traditional retailers. Approx. 2,400 parking spaces.
Faro	FOC	cancelled	Algarve The Style Outlets	Neinver		23.000	18.000	Located approx. 12 km away from Faro. Approx. 1,600 parking spaces. Due to the market conditions Neinver cancelled this project in spring 2015.
Loulé	FOC	operating	Designer Outlet Algarve	ROS Retail Outlet Shopping	INGKA Centres Portugal / MOHAG Mutschler Outlet Holding AG	17.000	13.000	Located approx. 5 km away from Faro airport, at the motorway A22 and the national road EN125 in the south of Loulé. The centre is part of a big retail development together with an IKEA store, a 2-storey shopping centre and a leisure park with alltogether approx. 85,000 m². Approx. 3.700 parking spaces. Opening of phase I with 13,000 m² took place on 23rd November 2017.
Romania								
Bucharest	FOC	operating	Fashion House Outlet Centre Bucharest	Fashion House Management	The Outlet Company / Liebrecht & Wood / Fashion House Group	15.500	13.000	Opened in November 2008. Location on the Bucharest ring motorway (running towards Pitesti) is within the "West Park" retail park (includes Hornbach and Kika). Approx. 2,150 parking spaces. A 3rd construction phase is already on the way to be opened in November 2020 and a final phase is to be delivered in 2021 to extend the centre up to approx. 28.100 m² GLA.

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Cernica (east of Bucharest)	FOC	operating	Fashion House Outlet Village Pallady	Fashion House Management	The Outlet Company / Liebrecht & Wood / Fashion House Group	12.590	10.000	A 2nd fashion house location is planned on the east side of Bucharest, closeby to the A2 motorway. First, the centre was named Fashion House Outlet Centre Bukarest East (approx. 23.500 m² GLA and 1,440 parking spaces) and opening was planned for 2012, then after some years with no progress it was re-named to Fashion House Outlet Village Pallady and the size of the project was reduced significantly. For some years nothing happened. In March 2020 the developer announced to start with the construction work. The centre is part of the Cernica Retail and Leisure Park with altogether approx. 75,000 m² GLA. Opening was on 27th May 2021. Approx. 320 parking places.
Russia								
Moscow	FOC	operating	Brandcity Outlet Center	000 Way MKAD	000 Way MKAD	30.000	26.000	Location at the periphery of Moscow. Opened in early 2012. Approx. 2,500 parking spaces. Redevelopment of the former Weimart Shopping Centre. The centre is a hybrid form of an outlet centre and a shopping centre and includes e.g. a Matrix-supermarket and a Troy Cash+Carry market.
Moscow	FOC	operating	Fashion House Outlet Centre Moscow	Fashion House Management	Fashion House Group	28.540	24.000	Location directly next to Sheremetyevo International Airport, on the connecting road between Moscow and St. Petersburg. In total approx. 1,820 parking spaces. Construction began in April 2011. Opening took place at 27th June 2013. In October 2015 the 2nd building phase startet to add another 4,500 m² GLA . The 2nd phase was opened at 4th November 2016. Further extension in phase 3 is announced.
Kotelniki (Oblast Moskau)	FOC	operating	Outlet Village Belaya Dacha	Hines	Belaya Dacha OJSC / Hines International Real Estate Fund	34.050	30.050	Kotelniki is located approx. 22 km south-east of Moscow. First building phase of the centre opend on 18th August 2012. Approx. 2,700 parking spaces. Phase II opened in 2014.
St. Petersburg	FOC	operating	Fashion House Outlet Centre St. Petersburg	Fashion House Management		15.000	12.000	Location to the south-west of St. Petersburg near Pulkovo Airport. Approx. 1,050 parking spaces. The centre will be developed in 3 building-phases with a total of approx. 20,330 m² GLA. Opening of phase 1 took place on 04th November 2019.

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Novosaratovka (close to Leningrad)	FOC	cancelled	Utka Outlet Centre	Freeport Retail	Utkina Zavod Development	23.000	19.000	Completion was scheduled to take place in 2 construction phases. The first phase was announced to open in summer 2012, the second in 2014. But nothing happened so far. It can be assumed that this project was given up.
Moscow-Vnukovo	FOC	operating	Vnukovo Village Outlet	Diona, LLC	Colliers International / Dmitry Kulkov / Rossiyskiy Kredit Bank / Diona LLC	27.000	21.000	Location near the new Vnukovo Moscow Airport in the south-western part of the city. Opening took place at 30th May 2013. Approx. 2,600 parking spaces.
St. Petersburg	FOC	operating	Pulkovo Outlet Village	Hines	Belaya Dacha / Hines International Real Estate Fund	15.420	12.000	Location at the Pulkovskoe highway, a main road leading to the airport. Opened in October 2015. In a second phase, the centre will be extended to approx. 22,200 m² GLA. Construction work for phase II started in December 2020.
Yekaterinburg	FOC	operating	brands' stores Outlet Center Ekaterinburg	TLC Property Asset Management Ltd.	Forum Group / Magazin Magazinov	17.000	14.000	Located at the intersection of the major highways of Yekaterinburg, near the new residential area Solnechny. The centre will be built in 2 phases: 1st phase 17,000 m² GLA; 2nd phase 7,000 m² GLA. Approx. 900 parking spaces. Opening of 1st phase took place on 18th December 2018.
Moscow	FOC	uncertain	Outlet Village Kievsky	Hines	Hines	33.000	29.730	Situated in the immediate proximity of the Kievsky Highway and the Vnukovo Airport. The project was announced in 2014, but no planning progress could be observed since. So it can be assumed that it was cancelled in the meantime.
Moscow (Novaya Riga)	FOC	operating	The Outlet Moscow Arkhangelskoe	Hines	Hines / Igor Rubiner	14.500	12.000	Located in the west of Moscow closeby to the M9 motorway (Novorizhskoye Shosse). In the surrounding there are other large-scale retail businesses. Opening took place on 18th June 2020. This centre is located closer to Moscow than its main competitor, the Novaya Riga Outlet Village.
Moscow (Istra)	FOC	operating	Novaya Riga Outlet Village	n.s.	Dmitry Kulkov / Vladimir Razumnov	25.280	20.000	Located in the west of Moscow closeby to the M9 motorway (Novoriszhskoye Shosse). Approx. 2,650 parking spaces. Opened in October 2019. This centre is located approx. 15 km west of the Outlet Moscow and hence some more distant from the densly populated areas of Moscow.

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Serbia								
Indija (close to Belgrade)	FOC	operating	Fashion Park Outlet Centre Indija	n.s.	Black Oak Developments / Colliers International	15.000	13.000	Approx. 1,200 parking spaces. Location on the E75 motorway between Belgrade and Novi Sad. Construction began in autumn 2010. The centre was opened in April 2012. An enlargement to a total of 30,000 m² SA is planned in a 2nd construction phase.
Stara Pazova (close to Belgrade)	FOC	cancelled	Designer Outlet Stara Pazova	Roses Values	Dayland Group / Eyemaxx Real Estate	9.000	7.000	Project was at first announced in 2011 and opening was scheduled for 2014. It was supposed to have 3 construction phases; in the final enlargement phase, 150 shops were planned on 24,500 m² GLA. Since, no progress could be observed. Hence it can be assumed that this project was cancelled in the meantime.
Slovakia								
Voderady pri Trnave	FOC	closed	One Fashion Outlet	Freeport Retail	Realiz, Rioja Developments Ltd.	15.700	14.000	Located immediately next to the Samsung branch at the intersection of the D1 and R1 motorways, approx. 30 minutes' drive north-east of Bratislava. Approx. 1,300 parking spaces. Construction work started in November 2012. Opening took place at 30th October 2013. In additional phases it is planned to enlarge the centre up to 36.500 m² GLA. In December 2015 a petition in bankruptcy was filed against this centre, due to apparently unpaid bills, but in March 2016 the court rejected this petition. In early 2017 the centre was given a second chance by the committee of creditors, but the centre failed to find a new investor. In July 2018 the District Court Bratislava started bankruptcy proceedings. The centre still carried on operations for the following time. The centre was for sale but no investor took over the object. The bankruptcy trustee together with the biggest creditor, the VÚB bank, decided to close down the premises on 31st October 2018.

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Senec	FOC	closed	D1 Outlet City	Stable International	IPEC / Jiangsu Weitian Chemical Group	10.600	9.000	Construction began in November 2010. Opening was planned for autumn 2011 but was delayed, first, to March 2013, then to atumn 2013. Enlargement to approx. 19,600 m² GLA was planned in later phases. In 2015 press reports indicated, that this project is supposed to be turned into a traditional retail-park with focus on italian goods, but this failed too. In April 2016 it was reported that Chinese investors were introduced, the centre now will be used as an office building and the name will change to "D1 Expo Business Centre".
Spain								
Madrid	FOC	operating	Getafe The Style Outlets	Neinver	Neinver / Nuveen Real Estate	21.300	18.000	Opened in November 1999. Approx. 4,500 parking spaces. An outlet store with 7,000 m² in the centre is occupied by "El Corte Inglés Centro de Oportunidades". Located at the intersection of the A4, M45 and M50. The centre is part of the NASSICA Retail and Leisure Park. Currently an extension of approx. 5,000 m² GLA is planned which is expected to be completed in June 2020.
La Roca (Barcelona)	FOC	operating	La Roca Village	Value Retail		23.130	19.000	In 2014 the centre was extended by another 5,800 m² GLA. At the same time it received permission for Sunday trading. Currently an extension with approx. 2,600 m² GLA is under way to be delivered in winter 2020.
Las Rozas (close to Madrid)	FOC	operating	Las Rozas The Style Outlets	Neinver	Neinver / Nuveen Real Estate	9.600	8.500	Opened in December 1996 as the first outlet centre of Neinver at the intersection of the A6 and the M503 ring road. Approx. 1,250 parking spaces.
Las Rozas (close to Madrid)	FOC	operating	Las Rozas Village	Value Retail	Value Retail / Hammerson	16.500	13.500	Approx. 1,700 parking spaces. Approx. 4.4 m visitors in 2016.
Marratxi (Mallorca)	FOC	operating	Mallorca Fashion Outlet	VIA Outlets	Värde Partners / VIA Group / Es Mirral Development	32.000	18.000	Opened 2002. Located on the motorway from Palma to Inca. Approx. 2,600 parking spaces. Part of the centre is a 8,000 m² cinema. The centre was sold in 2016 from Värde Partners to VIA Outlets. In 2017 the centre was rebranded from "Festival Park" to "Mallorca Fashion Outlet". Approx. 2,700 parking spaces. According to press reports, there are plans to extend the site by an additional 9,000 m² GLA by 2023.

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Aldaia (close to Valencia)	FOC	operating	Factory Bonaire	Riofisa	Riofisa	24.135	15.040	Approx. 4,500 parking spaces. Factory Bonaire is part of the commercial area "Bonaire" with altogether more than 200 shops and a total floorspace of approx. 135,000 m² GLA.
Sevilla	FOC	operating	Sevilla Factory	Unibail Rodamco Westfield	Green Oak	20.000	16.000	Approx. 1,200 parking spaces.
San José de la Rinconada (close to Sevilla)	FOC	operating	Sevilla Fashion Outlet	VIA Outlets	VIA Group	16.300	13.000	Opened in March 2001. Extension by approx. 1.200 m² in 2012. Approx. 1,200 parking spaces. Location close to Sevilla airport. The centre was sold in 2016 as a part of a package deal from IRUS European Retail Property Fund to VIA Group. With it the management changed from Neinver to VIA Outlets. Extension of the site is planned with approx. 4,000 m² GLA to be opened in 2022.
Los Barrios (Cadiz)	FOC	closed	Factory Guadacorte	Cadiz Guadacorte		13.000	8.800	After years of trading, the centre closed. Now a relaunch as a retail park is planned with an investment of about 6 Mill. €. In July 2017 the town council approved the plans.
San Vicente de Raspeig (close to Alicante)	FOC	operating	The Outlet Stores Alicante	n.s.	ING Real Estate / Savills / UBS	13.000	10.500	The centre is part of the commercial area "Centro San Vicente" with additional retail (e.g. Carrefour hypermarket) and leisure facilities (e.g. cinema, bowling).
Barakaldo (close to Bilbao)	FOC	operating	Fashion Outlet Barakaldo	Neinver	Lar Espana Real Estate Socimi	19.395	17.500	Opened in June 2007. Located in a part of the "MegaPark" shopping and leisure centre with a total area of 128,000 m² . In February 2016 Neinver took over management from CBRE.
Alcorcón	FOC	closed	Alcor Plaza Factory Outlet	Twin Fall			9.200	Centre closed!
San Sebastian de los Reyes (north of Madrid)	FOC	operating	San Sebastian de los Reyes The Style Outlets	Neinver	Neinver / Nuveen Real Estate	23.800	20.000	Opened in September 2006. Approx. 4,500 parking spaces. The centre is part of the large ALEGRA shopping and leisure complex (feat. Decathlon with 10,600 m²). The centre is linked by tube and busses to Madrid. Located at the intersection of A1, M50 and R2. Curently construction work is on the way to add another 2,000 m² GLA.
Malaga	FOC	operating	Factory Outlet Malaga	Detea	Immobiliaria Iberdrola	10.700	8.000	Part of the "Parque Comercial Malaga Nostrum" shopping & leisure park
Tui (Galizien)	FOC	operating	OutleTUI Fashion Center	DG Center Atlantico		23.000	19.000	

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Concello de Culleredo (close to Coruna)	FOC	operating	Coruna The Style Outlets	Neinver	Neinver	12.900	10.000	Located close to Coruna airport. Approx. 58 shops and 1.100 parking spaces; opened on 04.05.2011
La Jonquera (Katalonia)	FOC	operating	Gran Jonquera Outlet & Shopping	Ainalita	Grupo Escudero	12.000	10.000	Project shares location with a hypermarket and other specialist retailers. Approx.2,000 parking spaces; building permission was granted in July 2009. Opening was in May 2013. Currently there are still a lot of stores unlet. The centre is to open 365 days a year.
Viladecans (Katalonia)	FOC	operating	Viladecans The Style Outlets	Neinver	Neinver / Nuveen Real Estate	19.800	15.000	Located between Castelldefels and the Barcelona Airport El Prat. Construction work started in May 2015. Opened on 27th October 2016.
Malaga	FOC	operating	Malaga Designer Outlet	McArthurGlen	Sonae Sierra	17.750	15.000	Site located adjacent to the "Plaza Mayor Leisure Park & Shopping Centre" (Sonae Sierra) just off the A7 motorway and close to the airport. The project is developed in 2 phases: First, 17,750 m² GLA and second an additional 12,500 m² GLA. In June 2017 the local council issued the building permit. Construction work started in November 2017. Opening of phase 1 was in February 2020. Approx. 1,500 parking spaces.
Leganés (south-west of Madrid)	FOC	operating	Sambil Outlet Madrid	Grupo Sambil		42.000	18.100	The Venezuelan Grupo Sambil developed an outlet centre closeby to Madrid. Mallcenter with 3 sales-levels and 2 underground-parking-levels with 2,300 parking spaces an a commercial area of 38,200 m². At the 2nd sales-level an outlet centre is integrated as a part of the centre. So this is a shopping centre / outlet centre hybrid concept, among others with a Simply hypermarket and a 12 screen Odeon cinema. Opening was at 24th March 2017.
Zaragoza	FOC	operating	La Torre Outlet Zaragoza	ROS Retail Outlet Shopping	Ibrerebro / Grupo Pikolin / GPA	13.500	10.000	Redevelopment of the former Pikolin factory site at the Logrono Street. The so-called "La Torre Outlet Zaragoza" consists of an outlet centre, a convenience centre (incl. a Bauhaus DIY-store) with approx. 35,000 m² GLA, a food court with cinema and leisure facilities with approx. 15,000 m² GLA and a hotel. Opening of phase I with 13,500 m² GLA took place on 22nd October 2020. An additional 5,000 m² GLA will be built in phase II.

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Sweden								
Järfalla (close to Stockholm)	FOC	operating	Stockholm Quality Outlet Barkaby	Jones Lang LaSalle	Retail Parks AB / IKANO / TRIUVA	17.000	14.500	Extension of the centre opened in November 2016.
Arlandastad	FOC	closed	Arlandastad Outlet Village	Outlet Centres International (OCI)			12.500	Centre closed!
Kungsbacka (close to Gothenbourg)	FOC	operating	Hede Gothenburg Fashion Outlet	VIA Outlets	Freeport / VIA Group	19.000	15.500	Opened in 2001; approx. 1,000 parking spaces; enlargement by approx. 1,000 m² planned since 2012 , but nothing happened so far. In 2014 the centre was sold as part of a package deal by Carlyle Group to VIA (Hammerson, APG, Meyer Bergman, Value Retail). With it the management changed from Freeport to VIA Outlets. On 24th October 2019 an extension with approx. 2,700 m² GLA was opened.
Södertalje	FOC	closed	Festival Park Södertalje	Festival Park			14.000	Centre closed!
Switzerland								
Murgenthal (Canton Aargau)	FOC	operating	Outletpark	Interdomus AG	Interdomus AG	10.000	8.000	Opened 1996 in the premises of the former Hanro-factory. 200 parking spaces
Villeneuve (Canton Vaud)	FOC	closed	Villeneuve Outlet	Villeneuve Outlet Management	Procimmo SA	10.000	8.000	Located in the industrial zone of Villeneuve, visible but at the same time poorly accessible from the motorway A 9. According to available information the centre was poorly performing. In 2008 / 2009, Studio Silvio Tarchini (Foxtown Factory Shops) gave up operation and Proocimmo took over the object. In August 2014, after some years of poor trading and an increasing number of unlet stores, the centre was closed down. The owner intends to do a re-launch of the site with a new concept. Therefore he applied for a new building permit in February 2015. Relaunch not as an outlet centre but as a multi-storey shopping center with the name "Villeneuve Retail Park" in April 2017.
Mendrisio (Canton Tessin)	FOC	operating	Foxtown Factory Stores	Studio Silvio Tarchini		30.000	25.000	Opened in 1995; Enlargement by approx. 7,500 m² planned
Rümlang (Canton Zürich)	FOC	closed	Foxtown Factory Stores	Studio Silvio Tarchini			5.000	OC was turned into a classical shopping centre due to lack of success

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Wettingen (Canton Aargau)	FOC	closed	FOC Wettingen	FOC Wettingen AG			5.000	Centre closed!
Schönenwerd (Canton Solothurn)	FOC	operating	Fashion Fish Factory Outlet	Tomaro AG	Tomaro AG	16.000	13.500	Enlargement by approx. 3,500 m² SA was opened in April 2013. Approx. 500 parking spaces.
Aubonne (Canton Vaud)	FOC	operating	Outlet Aubonne	Inter IKEA Centre Switzerland S.A.	Inter IKEA Centre Group	16.000	13.000	Project was opened on 24.10.2007. Approx. 700 parking spaces.
Landquart, Igis (Canton Graubünden)	FOC	operating	Landquart Fashion Outlet	VIA Outlets	VIA Group / MIAG Mutschler / ING Real Estate Development	20.700	18.000	Building permission was granted in December 2006. Construction started in July 2008, centre opened on 26th November 2009. As the whole Canton of Graubünden is a well-known tourist area, the OC can be open on Sundays all year round. At the end of August 2012, the management of the centre changed from Fashion House to ROS. In 2015 ING Real Estate sold the centre to the VIA Group. With it the centre management changed in July 2015 from ROS to VIA Outlets.
Wigoltingen (Canton Thurgau)	FOC	cancelled	Fashion Outlet Edelreich	n.s.	JTM Rütenen AG, Nüesch Development AG		10.000	Since 2006 there are plans to develop an outlet centre on this site in immediate proximity to the motorway A1 / A7 (Constance - Zurich). In a first building phase, the centre will have approx. 10,000 m²; a sales-area of 30,000 m² is planned in the final enlargement phase. The neighbouring German cities are opposing this project, but the appeals brought by the German towns of Constance, Radolfzell and Singen were rejected by the municipality at the beginning of September 2010. In 2015 the upper planning authorities concluded that the project was environmentally sound. After, the development plan was approved by the municipality. Interest groups appealed against this decision, and in May 2019 the higher planning authorities refused to approve the development plan. The municipality then filed an appeal with the administrative court. In July 2020, the appeal was rejected by the court on the grounds that the development plan did not comply with the specifications of the development plan of the Canton of Thurgau. In September 2020 the developer announced that this project is cancelled.

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Ukraine								
Kiev	FOC	uncertain	Kiev E95 Outlet Center	n.s.	EVO Land Development, CRC Chameleon Retail Centraleurope Ltd, DTZ Ukraine	16.730	13.000	Located 12 km to the south of Kiev at the intersection of the E95 motorway (to Odessa) and the new ring motorway around Kiev. The centre is to be enlarged to a total of approx. 26,050 m² GLA in 2 further construction phases. 134 shops (including a supermarket). Approx. 2,300 parking spaces. Building permission has been granted. Construction work was supposed to start in March 2013, but according to available information, only the site preparation works happened so far. Opening was announced for April 2014, but nothing happened. It can be assumend that due to the political turmoil in the Ukraine, the project had to be delayed or even was cancelled.
Khodosivka (south of Kiev)	FOC	operating	Manufactura	ADC Group	ADC Group, DEA Real Estate Advisor	18.000	15.000	Located closeby to the largest shopping mall in Kiev "Mega Market". In combination with the outlet centre, there will be a hotel with 40 rooms. Approx. 1.200 parking spaces. Opening took place in October 2013.
United Kingdom								
Bicester (Oxfordshire)	FOC	operating	Bicester Village	Value Retail	Hammerson Plc. / Value Retail	27.000	22.000	The neighbouring Tesco Supermarket was demolished to give way for the extension of approx. 4.275 m² GLA of the outlet centre. The Tesco was moved to another site nearby. The extension was opened in October 2017.
Ellesmere Port (Cheshire)	FOC	operating	McArthurGlen Cheshire Oaks Designer Outlet	McArthurGlen	McArthurGlen Group / Henderson Global Investors / UKOMF	38.000	32.000	Opened in March 1995; approx. 2,915 parking spaces. European OC front-runner for visitor frequency, with currently just under 8 million visitors p.a. In Februar 2018 construction work started to extend the centre by an additional 2,500 m²; this extension opened in October 2018.
Swindon (Wiltshire)	FOC	operating	McArthurGlen Swindon Designer Outlet	McArthurGlen	McArthurGlen Group / Henderson Global Investors / UKOMF	24.430	20.000	Opened in March 1997; approx. 1,910 parking spaces. Utilisation of an old steam locomotive factory which is protected as a historic monument. The latest extension of the centre opened in April 2015.
Hatfield (Herfordshire)	FOC	operating	The Galleria	Land Securities	GE Capital Real Estate / Carroll Group	29.700	14.500	Approx. 1,700 parking spaces. The centre is part of a retail and leisure facility with cinemas, restaurants etc.

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Street (Somerset)	FOC	operating	Clarks Village	Realm Outlet Centre Management	Realm Ltd. / Land Securities	20.000	17.185	Opened in 1993 on the site of the old C&J Clark factory buildings. Clarks Village was the first outlet centre in the UK. It was sold in 2017 as a part of a package deal from Hermes Investment Management to Land Securities.
Hornsea (East Yorkshire)	FOC	operating	Freeport Hornsea Outlet Village	Sanderson Leisure and Retail (SLR)	Kames Capital	12.000	8.100	The OC was sold by Freeport to a pension fund in 2005. According to the available information, the centre had increasing problems and was closed in 2009. In 2017, the centre underwent a relaunch. But still it seems to lack well-known brands.
Hartlepool (Cleveland)	FOC	closed	Jacksons Landing	Schroder Property			5.500	Centre closed since July 2004!
Fleetwood (Lancashire)	FOC	operating	Affinity Lancashire Outlet Centre	Savills	Realm Ltd. / Global Mutual / Karlin Fleetwood Ltd.	13.325	10.500	Former name: Freeport Fleetwood. Centre opened 1995 and was remodelled, rebranded and relaunched by Realm in 2006. It was sold in 2017 as a part of a package deal from Hermes Factory Outlet Properties to Global Mutual. 1.5 m visitors in 2016.
Doncaster (South Yorkshire)	FOC	operating	Lakeside Village	Realm Outlet Centre Management	Realm Ltd. / LaSalle Investment Management / Kent County Council / DTZ Investment Management	15.000	13.500	Centre is part of the 300 acre mixed use development known as the Doncaster Lakeside Project. Approx. 900 parking spaces. In 2019 the centre was undergoing a refurbishment.
North Shields (Tyneside)	FOC	operating	Royal Quays Outlet Centre	Waxy Management	North Shields Investment Properties	15.000	12.300	Location is quite next to the International Ferry Terminal with connections to the Netherlands.
Batley (West Yorkshire)	FOC	operating	The Mill	The Mill Management		11.610	10.000	Enlargement by approx. 2,000 m² GLA is planned. 550 parking spaces
South Normanton (Derbyshire)	FOC	operating	McArthurGlen East Midlands Designer Outlet	McArthurGlen	McArthurGlen Group / Aviva Investors / Richardsons Capital LLP	16.400	14.030	Opened in October 1998; approx. 1,600 parking spaces
York	FOC	operating	McArthurGlen York Designer Outlet	McArthurGlen	McArthurGlen Group / Aviva Investors	22.700	21.325	Opened in November 1998; approx. 2,700 parking spaces. 3.7 m visitors in 2013 and 4.5 m visitors in 2018. There are plans to extend the centre by an additional 3,500 m² GLA. In 2019, the planning application was filed, but already there is some opposition from retailers in the city centre.

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Ashford (Kent)	FOC	operating	McArthurGlen Ashford Designer Outlet	McArthurGlen	McArthurGlen Group / Ashford Limited Partnership and different UK Pension Funds	27.965	20.000	The architect of the centre was Lord Richard Rogers. Opened in March 2000; approx. 2,025 parking spaces. In November 2019, in phase II the centre was extended by another 9,300 m² GLA.
Bridgend (Wales)	FOC	operating	McArthurGlen Bridgend Designer Outlet	McArthurGlen	McArthurGlen Group / M&G Real Estate	22.675	19.420	Opened in May 1998; approx. 2,000 parking spaces. Besides 81 outlet shops, there is also an Odeon cinema centre. The centre was sold in 2015 from TH Real Estate to M&G Real Estate.
Livingston (Scottland)	FOC	operating	Livingston Designer Outlet	Realm Outlet Centre Management	LaSalle Investment Management / McArthurGlen	28.040	24.565	Opened in October 2000; approx. 2,000 parking spaces. At present, 83 outlet shops, as well as fitness club and Multiplex cinema centre. 1,755-space multi-storey car park plus 502 surface car park spaces. The centre was developed and formerly operated by McArthurGlen and is under new management by Realm since 2013.
Alexandria (Scottland)	FOC	closed	Loch Lomond Factory Outlet	The Guinea Group			5.500	Centre closed!
Clacton on Sea (Essex)	FOC	operating	Clacton Factory Outlet	Savills	Kames Capital	12.500	11.000	Approx. 1,000 parking spaces. Currently the village centre is redeveloped, downsized and altered into a strip centre. According to the available information in April 2015 redevelopment plans, including a multiplex cinema, serveral restaurants and a new retail unit on the current car park site, have been given green light. Therefore almost half of the current shop units are supposed to make way for additional parking lots while some of the existing parking areas will be taken up with the new units.
Ebbw Vale (Wales)	FOC	operating	Festival Park Outlet Shopping & Leisure	Chester Properties	Chester Properties	9.300	8.500	Adjacent to the centre, many leisure facilities are located.
Tillicoultry (Scottland)	FOC	operating	Affinity Sterling Mills Outlet Centre	Realm Outlet Centre Management	CBRE Investors / Global Mutual	10.220	8.000	Opened in 1999. 500 parking spaces. A supermarket with approx. 1.200 m² GLA is to be added to the centre. In 2019 the centre was aquired by Global Mutual.
Westwood (Scottland)	FOC	closed	Freeport Scotland Outlet Village	Freeport Retail			8.500	Centre closed! At present, plans are underway to revitalise i.e. relaunch the centre
Rowsley (Derbyshire)	FOC	operating	Peak Shopping Village	Dresler Smith	Managed Estates	6.000	5.000	

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Dungannon (Northern Ireland)	FOC	operating	The Linen Green	CBRE Management	Jermon Developments / Neptune Group	11.500	10.000	Opened in the early 1990s, the centre was owned by Jermon Developments, which collapsed in 2011. Then it was part of a property portfolio of the state owned Natikonal Asset Management Agency (NAMA), was sold in 2014 to the US-based investor Cerberus Capital Management and was resold in 2015 to the Neptune Group. The new owner intends to "rejuvenate" the centre.
Gretna (Scottland)	FOC	operating	Caledonia Park Outlet Village	Jones Lang LaSalle	Northridge Capital Ltd. / Orchard Street Investment Management LLP / RPMI Railpen	13.285	11.700	In November 2019, the owner RPMI Railpen of Gretna Gateway Outlet Village anounced to invest a relaunch of the centre. Therefore a redesign of the shops and the public areas will be carried out, also the centre will get a new name: Caledonia Park Designer Village. The first phase of the refurbishment of the centre was completed in March 2021. The second phase is supposed to be finished in November 2021.
Braintree (Essex)	FOC	operating	Freeport Braintree	Realm Outlet Centre Management	Hermes Investment Management / Land Securities	20.000	18.500	The centre was remodelled, rebranded and relauched by Realm in 2006. The centre is located adjacent to other major retail and leisure destinations. the centre was sold in 2017 as a part of a package deal from Hermes Investment Management to Land Securities.
Glasshoughton-Castleford (West Yorkshire)	FOC	operating	Junction 32	Realm Outlet Centre Management	Realm Ltd. / Land Securities	25.000	23.200	Opened 1999; remodelled, rebranded and relaunched in 2006. Approx. 1.400 parking spaces. The centre is located adjacent ot other retail and leisure facilities, e.g. snowslope, a cinema and restaurants. The centre was sold in 2017 as a part of a package deal from Hermes Investment Management to Land Securites.
Portsmouth (Hampshire)	FOC	operating	Gunwharf Quays	Land Securities		18.000	15.000	The centre is a mixture of retail and leisure facilities at the marina of Portsmouth.
Stoke on Trent (Staffordshire)	FOC	operating	Affinity Staffordshire Outlet Centre	Savills	Global Mutual / Karlin Talke Ltd.	12.110	10.000	Former name: Freeport Talke. There are plans to extend the centre and to bring in independent businesses such as hairdressers, beauty treatments or key cuts. The centre was sold in 2017 as a part of a package deal from Hermes Outlet Properties to Global Mutual.

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Bideford (North Devon)	FOC	operating	Affinity Devon Outlet Centre	Savills	Drake Bideford Limited / The Wessex Fund / Realm / Global Mutual / Karlin Affinity Devon Ltd.	13.470	8.800	Former name: Atlantic Outlet Village. A hypermarket with approx. 5.000 m² SA is to be added to the location. Adjacent to the centre, the "Atlantic Adventure Park" is located.
Whiteley (Hampshire)	FOC	closed	Whiteley Village	Raven Russia Ltd.	British Land	18.000	15.000	Due to the pressure of competition from the rival locations of Gunwharf Quays (Portsmouth) and West Quay (Southampton), the centre failed to achieve the expected financial success. After only less than 10 years of operation, the centre was demolished and in its place a shopping centre with approx. 32,000 m² GLA and 1,136 parking spaces was established. The shopping centre opened on 23rd May 2013.
Salford Quays (bei Manchester)	FOC	operating	Lowry Outlet	Lifestyle Outlets	Peel Group / Orbit Development	28.000	18.580	Mall-Center with 2 sales-levels. The name of the centre refers to the 20th century painter LS Lowry. The centre is located adjacent to other retail and leisure destinations. The Centre is part of the MediaCityUK Manchester with offices, retail and leisure facilities in the surroundings, closeby to the football stadium of Manchester United (Old Trafford) at the Solford Docks.
Aldershot (Hampshire)	FOC	closed	The Galleries	The Guinea Group			12.000	According to the available information, the centre was closed due to an increase in vacant shop units!
Murton (Durham)	FOC	operating	Dalton Park Outlet Shopping Centre	Knight Frank	ING Real Estate / Peveril Securities / TH Real Estate	14.900	13.000	In March 2013 ING Real Estate received the building permit, to add a supermarket, cinema, restaurants, petrol station, hotel and a pub to this centre. Construction work for this extension was supposed to start in 2015. Currently there is no information on the start or progress of the construction work. In 2015 the centre was sold from Peveril Securities to TH Real Estate.
Dundee (Scottland)	FOC	closed	City Quays	Forth Properties			5.000	Due to lack of success, the OC was closed and will be turned into a leisure and fashion centre
Chatham (Medway)	FOC	operating	Dockside Outlet Centre	DTZ	Chatham Maritime Developments	15.700	13.500	Approx. 1,500 parking spaces
West Bromwich (West Midlands)	FOC	operating	Astle Outlet Park	LCP London & Cambridge Prooperties Ltd.	Hermes Real Estate / LCP London & Cambridge Real Estate	13.000	11.600	Approx. 300 parking spaces

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Antrim (Northern Ireland)	FOC	operating	Junction One International Outlet Shopping	n.s.	The Lotus Group / Tristan Capital Partners / CUSP / The Guinea Group / The Kennedy Group	25.000	22.800	Approx. 3,000 parking spaces. Enlargement by approx. 5,500 m² SA is planned. The centre was sold at the end of 2015 in a package with the Outlet Village Banbridge (now named: The Boulevard - Outlet Park Banbridge) from West Register / Ulster Bank / Royal Bank of Scotland to Lotus Group / Tristan Capital Partners for approx. 54 million Euros to the Lotus Group. Currently there a plans to extend the centre.
Banbridge (Northern Ireland)	FOC	operating	The Boulevard - Outlet Park Banbridge	n.s.	The Lotus Group / Tristan Capital Partners / Colliers International / Johnstone Property Consultants / KLM Retail	20.000	18.000	Project was opened at the beginning of April 2007. According to the available information, business has not been satisfactory to date. There are still a lot of store units vacant. In 2014 plans were announced to integrate more leisure attractions (e.g. Omniplex Cinema). The centre was sold in 2016 in a package with the Junction One International Outlet Shopping in Antrim from West Register / Ulster Bank / Royal Bank of Scotland to the Lotus Group. Currently there a plans to extend the centre by food and leisure facilities.
Kendal (Cumbria)	FOC	operating	K-Village, the Lakes Outlet	Kendal Riverside Ltd	CUSP / The Kennedy Group / The Guinea Group	9.000	7.430	The centre is part of the mixed-used Riverside Place (retail, offices, catering, appartments) and opend in July 2010 on the site of the former Clarks K Village. Approx. 500 parking spaces.
Gloucester (Gloucestershire)	FOC	operating	Gloucester Quays Outlet Shopping	Lifestyle Outlets	Peel Holdings / British Waterways / Peel Group / Peel Lifestyle Outlets	33.500	17.900	The OC is part of an extensive regeneration measure in the harbour district (incl. Cineworld, Fitness Centre and offices); phase I 2007 College, phase II 2008 road connections, phase III 2009 outlet centre. Approx. 1,400 parking spaces. Phases I + II concluded. Opened in May 2009.
Spalding (Lincolnshire)	FOC	operating	Springfields Outlet Shopping & Festival Gardens	Sanderson Leisure and Retail (SLR)	Chester Properties / UBS Triton Property Fund LP / Markham Vaughan Gillingham	15.800	13.000	Located in south Lincolnshire, close to the A16 and A17. Opened in 2004. The scheme includes a garden centre and a hotel. In 2018 construction work started to add leisure facilities - named Springfields Adventure Land - to the centre. The Adventure Land opened in June 2018. In February 2020 an application to extend the centre by an additional 4.275 m² GLA was handed over to South Holland District Council, which approved it in October 2020. With it an additional 236 parking spaces are planned. 2019 the centre recorded approx. 2,4 m visitors.

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Cannock (Staffordshire)	FOC	operating	West Midlands Designer Outlet	McArthurGlen	Rioja Development / U+I (Development Securities PLC) / Aviva / Richardson family / McArthurGlen	26.500	22.000	Some time ago, another developer (London & Cambridge Properties) planned to develop an Outlet Centre here. The site is next to the Mill Green Nature Reserve. In combination with the Outlet Centre, restaurants, a cinema and 2,000 parking spaces are planned. Planning approval was granted by Cannock Council's planning committee in November 2015. In the next step, the council's decision was referred to the Secretary of State for Communities and Local Government (DCLG) for further examination. The DCLG decided in December 2015 not to stand in the way. Start of construction was announced to be in autumn 2017, but apparently had to be delayed. In May 2017 Rioja Development and U+I integrated a consortium of Aviva, Richardson (family office) and McArthurGlen to form a partnership. Constuction work for phase 1 started in March 2018. Opening was at 12th April 2021.
London	FOC	operating	London Designer Outlet	Realm Outlet Centre Management	Quintain Estates and Development / CBRE	24.500	13.300	Opened at 24th October 2013. Location next to the football stadium in the London Borough of Wembley. Mixed-use complex consisting of an OC with 53 shops and 1,200 parking spaces plus 22 restaurants and 1 Cineworld cinema centre as supplementary facilities. The total leasable area of all facilities amounts to approx. 30,520 m² GLA. Approx. 7 million visitors in 2016.
London	FOC	operating	ICON Outlet	CBRE Management	Anschutz Entertainment Group / Pradera / Crosstree Real Estate / Waterfront Ltd.	20.000	18.000	In the meantime, portions of the former "Millennium Dome" in the London Borough of Greenwich are being used as concert halls, while other sub-areas are now to be turned into an outlet centre. 118 shops on 2 sales levels are planned. In January 2014 Land Securities signed an agreement with AEG Europe as the owner of the O2 arena to develop an outlet centre but cancelled this agreement in August 2014. AEG continued the plans with other partners. Work on site started in 2015, with the proposed outlet to open in 2017. In January 2016 the Lloyds Banking Group was backing the owners with a 250 million Euro loan. Opening took place on 20th October 2018. In April 2021 it was announced that the destination will be extended by a food & beverage area with approx. 3.000 m².

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Tewkesbury (Gloucestershire)	FOC	under construction	Designer Outlet Cotswolds	ROS Retail Outlet Shopping	Robert Hitchins Ltd.	19.500	16.000	Located just off junction 9 of the M5 motorway. The centres name refers to the Cotswolds, a desginated area of outständing natural beauty and will be build in 2 phases. The centre is part of a larger development that includes a 7,000 m² garden centre, leisure facilities and 850 homes. Tewkesbury Borough Council's planning committee approved the draft plans in March 2016. In September 2019 Robert Hitchins partnered with ROS to lease and manage the scheme. Infrastructure works commenced in Autumn 2020, and the first phase of the outlet centre will be opened in the 1st half of 2023. Approx. 2,000 parking spaces.
Middleton Tyas (North Yorkshire)	FOC	advanced planning phase	Designer Outlet Centre Scotch Corner	Sanderson Leisure and Retail (SLR)	Scotch Corner Richmond LLP	24.000	20.000	Scotch Corner is an important junction of the A1 and A66 trunk roads near Richmond in North Yorkshire. The outlet centre is located just off the A1 motorway. In January 2015 Richmondshire District Council approved the plans. After, there were rumours that the project has been called in for review by the secretary of state. Opening was scheduled for 2016 and then delayed to 2019. Recent information indicates that the project is going ahead now and opening is expected in 2023.
Solihull (West Midlands)	FOC	operating	Resorts World Birmingham	Realm Outlet Centre Management	Realm / Genting UK	14.000	12.000	Location closeby to the Birmingham International Airport and the National Exibition Centre (NEC). As part of a mixed use, seven-storey, 50,000 m² leisure and entertainment complex (casino, cinema centre, hotel, conference centre, restaurants) an outlet centre with 50 stores will be build. Ground breaking took place in February 2013, opening was in 2015. Approx. 2,300 parking spaces. 3.5 m visitors.
Grantham (Lincolnshire)	FOC	under construction	Designer Outlet Grantham	n.s.	Rioja Developments / Buckminster	25.000	20.000	Location closeby to the A1 motorway in the south of Grantham. Approx. 1.800 parking spaces. In June 2017 the planning application has been submitted to the South Kesteven District Council. In June 2018 the project received full planning permission for an Outlet Centre with 25,000 m² GLA resp. 20,000 m² SA. The project will be realized in 2 phases: phase 1 will provide 17,000 m² GLA and 1,700 parking spaces. Phase 2 will have 8,000 m² GLA. Opening is scheduled for 2023.

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m²	Retail Sales Area (SA) in m²	Remarks
Oldbury (West Midlands)	FOC	early planning phase	Lion Farm Outlet	n.s.	Jeremy Knight-Adams	20.000	16.000	At the Lion Farm playing fields, just off Junction 2 of the M5 an outlet centre is planned. The initative for this project goes back to 2012. The developer was working on the plans and reports in order to submit a planning application, which was supposed to be submitted in Autumn 2019. Since, no progress could be observed.
Glasgow (Scotland)	FOC	advanced planning phase	Glasgow Harbour Lifestyle Outlet	Peel Lifestyle Outlets	Peel L&P	33.000	20.000	Located at the banks of the river Clyde as part of a comprehensive conversion of former industrial areas. Planning permission in principle was granted already back in 2008. In July 2018 an additional planning application was submitted to Glasgow City Council. In January 2020 this project has been given the green lights.
Leith (Scotland)	FOC	advanced planning phase	Porta	KLM Retail	Resolution Property / BWP Group	13.000	10.000	Repositioning of the operating shopping centre "Ocean Terminal" as a hybrid form of a shopping and outlet centre. The centre has approx. 40.000 m² GLA on 3 sales-levels (current tenants are Debenshams, M&S Simply Food, H&M, Superdry, Gap, a 12-screen cinema, Puregym fitness and a skatepark). Approx. 1,600 parking spaces. Opening of the outlet section of the centre was announced for 3rd quarter 2019 but apart from a Gap Outlet, there is no information, that this outlet section opened.
Chorley (Lancashire)	FOC	cancelled	Botany Bay Outlet Village	n.s.	FI Real Estate Management / Acepark Group	20.000	17.000	Relaunch of the shopping centre "Botany Bay Shopping Mill". Located in immediate proximity to the M61 motorway and the Leeds-Liverpool canal. The historic building of the mill will be integrated into the project. Approx. 7,000 m² of the project will be dedicated to leisure uses. The plans were approved by Chorley council in August 2018. Construction work was supposed to start in 2019. In November 2020 the developer announced that the plans were scrapped due to the decline in retail and the effects of the pandemic. Now the site will be developed as a business park.

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Pictures of selected Outlet Centres and Organized Outlet Agglomerations



Designer Outlet Soltau, Soltau (D)
ROS Retail Outlet Shopping



Valdichiana Outlet Village, Foiano della Chiana (I)
Multi Outlet Management Italy



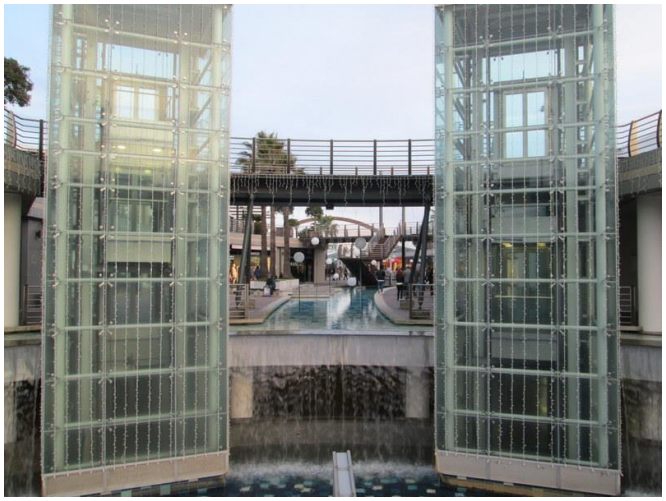
Premium Outlet Prague Airport, Ruzyně (CZ)
The Prague Outlet One a.s.



Designer Outlet Noventa, Noventa di Piave (I)
McArthurGlen



Outlet Center Brenner, Brennero (I)
OCB Service GmbH



Freeport Lisboa Fashion Outlet, Alcochete (PT)
VIA Outlets



Roses Designer Outlet Zagreb, Sveti Kriz Zacretje (HR), Roses Values



Nailloux Outlet Village, Nailloux (F)
Advantail


Outlet Center Selb, Selb (D)
CRM Center & Retail Management GmbH



Designer Outlet Salzburg, Wals-Siezenheim (A)
McArthurGlen



Factory Kraków, Modlniczka (PL)
Neinver



The Mall, Leccio Reggello (I)
Design Management Srl



Outletcity Metzingen, Metzingen (D)
Holy AG



Closed down: DeltaPo Family Destination Outlet, Occhiobello (I)
Occhiobello Outlet srl



Closed down: Outlet Center Sveta Helena, Donja Zelina (HR)
Zelina Centar D.o.o.



Designer Outlet Sosnowiec, Sosnowiec (PL)
ROS Retail Outlet Shopping



Outlet Aubonne, Aubonne (CH)
Inter IKEA Centre Switzerland S.A.



Marques Avenue A13, Aubergenville (F)
Marques Avenue Group



Mantova Outlet Village, Bagnolo San Vito (I)
Multi Outlet Management Italy



Halle Leipzig The Style Outlets, Brehna (D)
Neinver



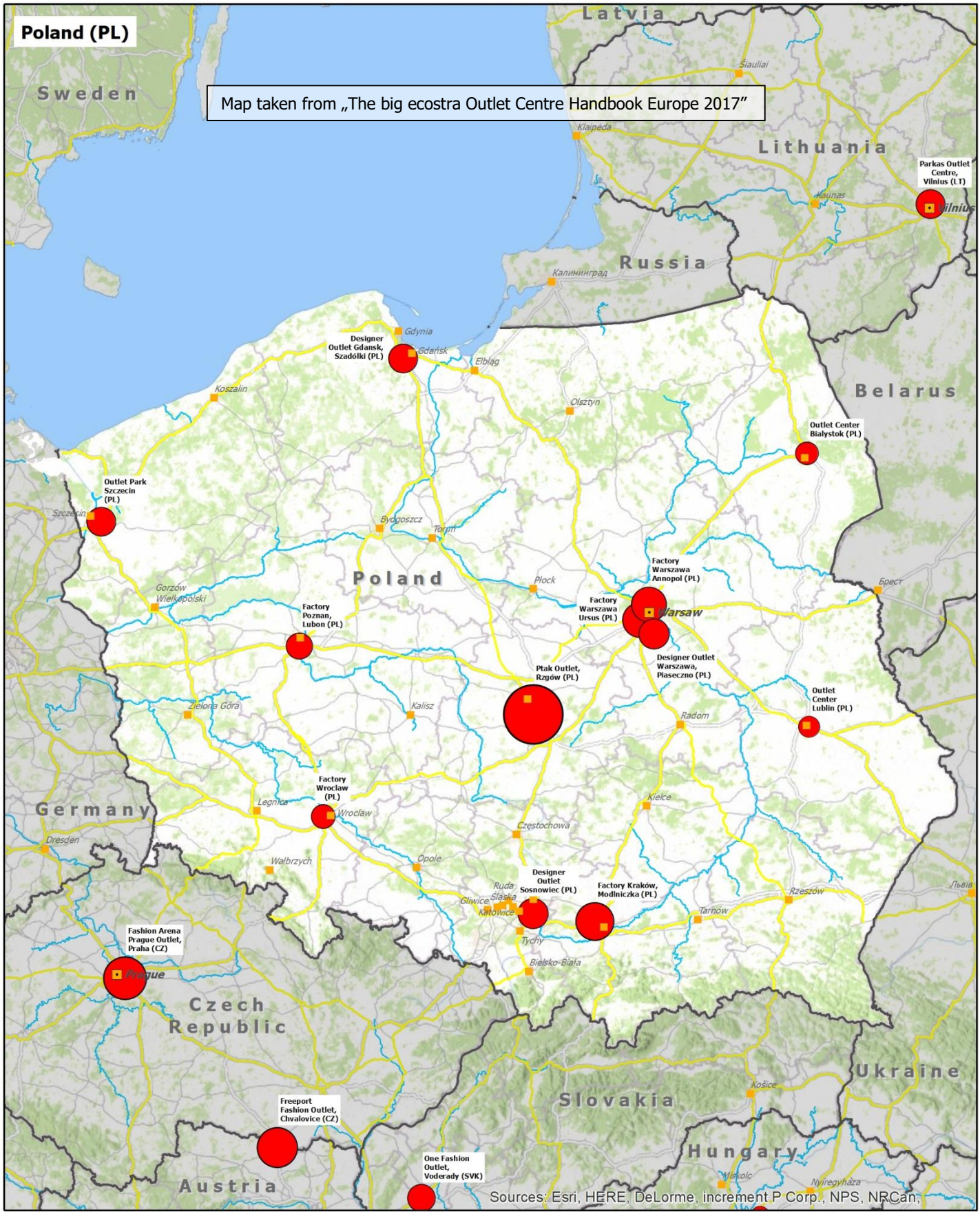
Bord'eau Village, Bordeaux (F)
Société de la tour Eiffel (STE)



Designer Outlet Roermond, Roermond (NL)
McArthurGlen

Outlet Centre in Operation 2017

(Including Neighbouring Countries)



Outlet Centre in Operation
Gross Leasable Area

50.000 m²
40.000 m²
25.000 m²
10.000 m²
5.000 m²

Capital City
Other Major City (Population > 100,000)

National Border
Administrative Division
Motorway
Rivers

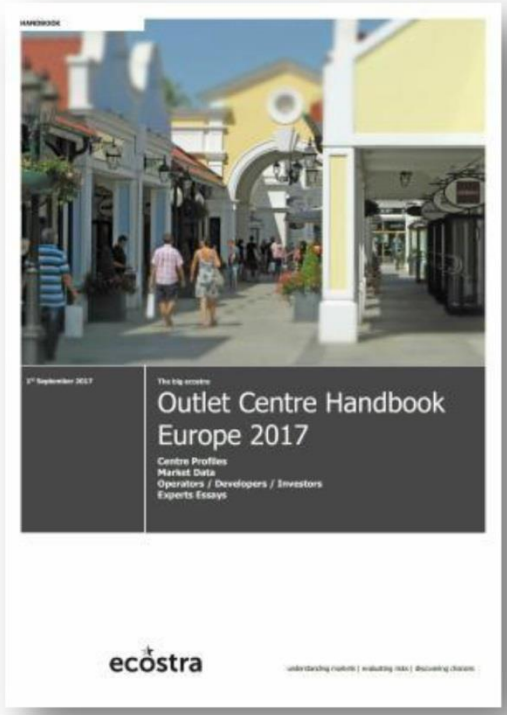
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Source: EU-DEM layers, openstreetmap, diva-gis.org, Esri; ecostra-Bearbeitung

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The big ecostra Outlet Centre Handbook Europe 2017



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At the core of the 500 pages long manual are detailed center profiles of all Outlet Centers in Europe, which were in operation in 2017. Prepared in a concise form is inter alia

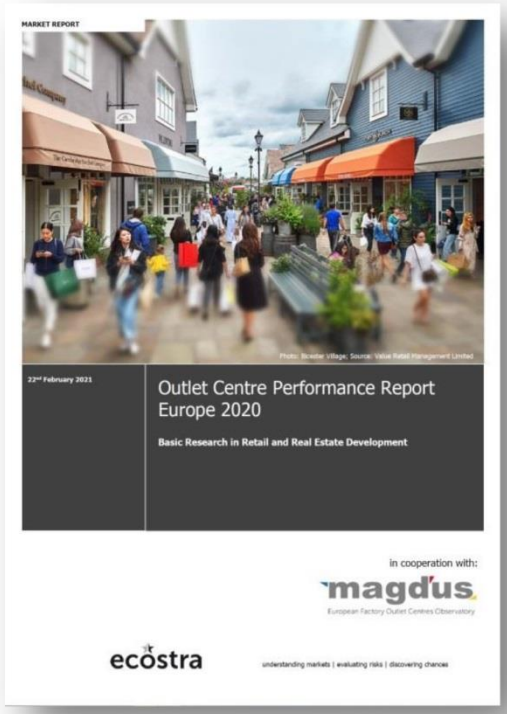
- a cartographic overview of the locations and spatial distribution of all Outlet Centers in the different European countries
- basic data for each center with information on sales area, gross leasable area (GLA), opening date, developers, operators, etc.
- information on tenant mix with number of outlet stores, occupancy rate, brand selection, etc.
- contact addresses of the center, the center management and leasing agency

In addition, various aspects of the development of national outlet markets, challenges of leasing, building and planning laws, requirements for due diligence process and the experience of a leading lender in financing this new form of distribution of retail trade are dealt with in contributions of various experts. Essays are contributed inter alia by

- Henrik Madsen, McArthurGlen (London)
- Bozena Gierszewska-Mroziewicz, Neinver (Warsaw)
- Michael Haslinger, Haslinger Real Estate Consulting (Adelsheim)
- Alexander Huber, Bayerische Landesbank (Munich)
- Dr. Johannes Niewerth & Dr. Fabian Kutz, Gleiss Lutz Rechtsanwälte (Berlin)
- Prof. (em.) Dr. Lothar Müller-Hagedorn, Seminar for General Business Economics, Trade and Distribution at the University of Cologne

With it the Outlet Centre Handbook Europe 2017 delivers a comprehensive and detailed overview to all the relevant aspects of the outlet markets in Europe. The manual is a helpful tool and a comprehensive source of information for everybody, who deals with the site selection, development, approval, leasing and financing of outlet centres.

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Basic research in retail and real estate development
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Made in cooperation with magdus, Troyes (F)

Since 2008 ecostra is publishing the "Outlet Centre Performance Report Europe". This survey turned out to be a major success and became an indispensable benchmark for the outlet industry. Almost the complete European trade press reported the results, which were presented among others at various retail and real estate conferences.

This report is based on a Europe-wide survey of international brand manufacturers on the economic performance of the stores they operate in the different outlet centers. All outlet centres in Europe are included in the portfolio of the survey, that are in operation since more than 2 years.

In addition to a complete ranking of the single outlet centers according to their economic performance, an assessment of the performance of the different operators of outlet centers was polled for this report. Apart from that, information of the brand manufacturers regarding the target countries for future expansion, the planned number of openings and closures as well as selected aspects of the multi-channel strategy are covered. This year a set of questions dealt with the impact of the covid-19-pandemia. The aim of the report is to improve the transparency of the European outlet centre market. This survey is conducted annually and the results are updated accordingly.

Highstreet Performance Report Germany.
Tenant Survey 2020



Basic research in retail and real estate development
290,-- € (plus VAT, if applicable)
Language: German
130 Pages, colored
Paperback

This study is based on a similar research approach as the Shopping Centre Performance Report. Retail, gastronomy and service chain stores with shops in the inner-city high streets of Germany's larger cities were surveyed. 55 companies took part in the survey, operating a total of 1,145 shops in the 261 inner-city high streets surveyed in Germany.

In addition to the core question on the economic performance of the stores in the respective high streets, topics related to the Covid 19 pandemic and future network expansion strategies are also addressed.

The report offers unique insights into the situation and development of Germany's most important inner-city high streets and thus represents an important information basis not only for the real estate industry and the retail sector, but also for municipal economic development and urban development planning.

Produced in cooperation with hystreet.com and the BTE Federal Textile Association

This report is published in German language only!

Member companies of retail associations (HDE, EHV, BTE etc.) receive a special discount of 30 % on the sales price when ordering. Customers who wish to take advantage of this discount should note their association membership in the field "Notes on the order".

Shoppingcenter Performance Report Austria.
Tenant Survey 2020



Basic research in retail and real estate development
450,-- € (plus VAT, if applicable)
Language: German
Approx. 170 Pages, colored
Paperback

The Shopping Center Performance Report Österreich shows in a synopsis as well as in various deepened analyzes a comprehensive overview of the economic performance of more than 155 major shopping centers and retail parks in Austria. The results are based on information, reviews and assessments of tenants in these shopping centers. Using an online questionnaire, the decision-makers (expansion managers, directors) of the respective companies in the retail, food- and consumer-related services had the opportunity, inter alia, to evaluate the sales performance of their stores in the respective centers. A response rate of 30% showed the extraordinarily high interest of the tenants to the results of this report.

The report includes four thematic blocks:

- Evaluation of the economic performance of the tenants' stores in the respective shopping center.
- Assessment of the operators of shopping centers in Austria according to their capability in managing, leasing and marketing of a centre.
- Performance of the stores in shopping centres compared to stores in inner-city high streets.
- Site expansion. How many stores do the retailers intend to open in the coming 12 months. How many stores do they intend to close.
- Rental renegotiations. How many tenants renegotiated their leases. What rent reductions were achieved.
- Impact of the Corona crisis on store sales and profitability

The research approach of this study is identical to the one used in the "Shoppingcenter Performance Report Germany. Tenant Survey". Hence, all results and data of both, the German and the Austrian shopping center market are fully comparable. So – among other things - the similarities as well as the differences of these two important markets in Europe can be identified easily.

This report is published in German language only!

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